

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 4.25; FRANCE Fr 4; GERMANY DM 2.0; ITALY L 700; NETHERLANDS Fl 2.0; NORWAY Kr 4.25; PORTUGAL Esc 35; SPAIN Pts 70; SWEDEN Kr 3.75; SWITZERLAND Fr 2.0; EIRE 20p; MALTA 20c

NEWS SUMMARY

GENERAL

British Lions tour is on

BUSINESS

NEDC call to companies on jobs

The British Lions rugby tour of South Africa will go ahead in 1980 in spite of protests from sporting and political bodies.

The Committee of the Four Home Unions—rugby's governing body—defied a plea from Sports Minister Hector Monro and backed decisions by England, Scotland, Wales and Ireland to support the tour. Plans for the trip began immediately.

The decision brought jubilation to the South African Rugby Board, but protests from Mr. Monro and sporting bodies. The Minister said the decision would bring "a great deal of unhappiness in international sport."

British Olympic Association chairman Sir Dennis Edwards said: "this is almost certainly the death-knell of the Brisbane Commonwealth Games in 1982". Anti-apartheid campaigner Peter Hain said the Stop All Racist Tours Committee would try to get unions to black the Lions' flight to South Africa.

Britons seized

Two British subjects were kidnaped by left-wing guerrillas from their ranch in northern Columbia. Military authorities said a large ransom was being demanded for the return of Talyor Jones, 48, wife of the ranch's American owner, and their 16-year-old son Owen.

Adams released

Provisional Sinn Fein vice-president Gerry Adams, held in a Belfast detention centre since last Wednesday, was released without charge being made.

A constitutional conference beginning today, the Government will make another attempt to find a political solution to the Ulster problem. Page 4

NCB suspension

A senior National Coal Board project manager has been suspended on full pay while police investigate allegations of possible payments by companies to officials in return for sub-contracts.

The suspended manager works at the Board's London headquarters.

Adamson 'murder'

Kenyan police are working on

a theory that naturalist and author Joy Adamson may have been murdered and not killed by a lion according to a Nairobi newspaper report. Police declined to comment.

Gower's 98

An unbeaten 98 by David Gower

helped England to make 237 in their second innings at the end of the third day of the Second Test at Sydney, Australia, set to score 216 to win, were 25 without loss at close of play. Page 2

ECC talks

Sir Ian Gilmour, Lord Privy Seal, will begin talks in Rome today with Sig. Francesco Cossiga, Italian Prime Minister and European Community President, in an effort to find a solution to the dispute over Britain's contribution to the EEC budget.

Italian officials are relatively optimistic about a settlement.

Back Page

Briefly

French authorities disclosed that

70-year-old journalist Pierre Charles Pathé, son of the founder of Pathé News, had been held since July on spying charges.

Guaman killed the regional president of Sicily, Santu Matarella, as he sat in a car outside his home.

Controversial player Iie Nastase

has been fined \$5,000 by World

Championship Tennis for

"conduct detrimental to the

sport of professional tennis." Page 13

The charts show the two constraints on European Monetary System. The upper chart, based on the widest currency in the system defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives the current divergence or "contra rate" against the European Currency Unit (ECU), itself a basket of European currencies.

HIGHER energy prices are expected to stimulate a significant increase in North Sea oil and gas exploration work this year, but a drilling rigs shortage may hinder work. Back and Page 2

CENTRAL bankers meeting in Basle today are expected to discuss possible concerted gold sales to cool speculative bullion fever, although a majority in the group oppose such sales. Back Page and Lombard, Page 12

A BITTER row has broken out between top executives of C. T. Bowring, the British insurance broker with large Lloyd's of London interests, and Marsh and McLennan Companies of the U.S., the world's largest insurance broker, which is considering making a bid for Bowring. Back Page

FT SURVEY of Business Opinion sees weakening business confidence in the UK with depressed order levels and accelerating inflation. Back and Page 19; Editorial comment Page 14

HOPES of a significant reduction in short-term interest rates depend on the Government's willingness to take measures to limit public sector borrowing to about £9bn, say stockbrokers Phillips and Drew. Page 3

PRUDENTIAL Assurance is to raise its motor insurance rates by an average 9 per cent from February 1. Page 3

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Further U.S. response to Afghan invasion likely

Grain exporters to discuss enforcing anti-Soviet sanction

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

The U.S. has convened a meeting in Washington on Friday of representatives from the major grain exporting countries and the EEC. The move is to ensure that the Soviet Union will not be able to buy grain elsewhere to compensate for President Carter's sanction in retaliation for its invasion of Afghanistan.

In addition, the U.S. government made it clear over the weekend that the package of measures announced by the President in his televised address to the nation on Friday night was not necessarily the final word on the response of the U.S. and its allies.

D-MARK rose sharply in the foreign exchange market last week, touching a record level against the dollar on Thursday. This was mainly a reflection of the U.S. currency's weakness following the sharp rise in the value of gold after the Soviet invasion of Afghanistan.

Demand for precious metals and the stronger European currencies pushed the D-Mark near to the top of the European Monetary System on Thursday after a steady appreciation during the week. On Friday the German mark eased slightly to be replaced by the Dutch guilder as the second strongest EMS member.

Last summer the D-mark also rose within the EMS to become the second strongest currency, and was revaled in September against all other members. Other EMS currencies showed little change last week.

The partial grains embargo, whereby the U.S. will hold back 17m tonnes already bought by the Soviet Union while allowing it to import 8m tonnes previously contracted for—is much the most controversial measure in domestic political terms.

In a debate featuring six Republican candidates for the presidency in the farm state of Iowa on Saturday night, all except Congressman John Anderson, the liberal outsider from Illinois, argued that it was wrong to hit the American farmer in this manner.

The two Democratic rivals to the President, Senator Edward Kennedy and Governor Jerry Brown, issued similar statements. To terminate existing aid programmes to Afghanistan; Canada announced on Saturday that its aid programme, albeit small, was being suspended.

To cut diplomatic representation in Kabul and perhaps to order a reduction in embassy staffs in Moscow and Washington, if the U.S. does so.

To take action parallel to the U.S. in the economic field, including the withholding of export credits to the Soviet Union so that it cannot switch sources of imports.

The President is doing his best to alleviate domestic damage. Mr. Christopher, for example, revealed that today the administration will propose a major new gasohol programme, converting 5m tonnes of maize into fuel this year.

On Saturday, Mr. Bob Bergland, Agriculture Secretary, promised "to take every action, under every authority we have."

Other developments, Page 2

Editorial comment, Page 14

Chinese may get help for defence

By Our Own Correspondent

THE U.S. may be prepared to supply China with some defence-related equipment, according to an official accompanying Mr. Harold Brown, the U.S. Defence Secretary, who yesterday began a one-week official visit to China.

The U.S. official did not specify items of equipment which may be supplied, but said further details were expected to be made available later this week.

He said the transfer of certain categories of communications equipment, for example, would not infringe the U.S. embargo on arms sales to China.

Mr. Brown has called for

wider co-operation on security matters with China, including more exchanges between the two defence establishments.

In an address to a banquet in his honour given by Xu Xiangqian, the Chinese Minister for Defence, Mr. Brown said increased co-operation could be an important element in "the maintenance of global tranquillity."

The Defence Secretary

strongly criticised recent Soviet actions, accusing Moscow of exacerbating local tensions and seeking to exploit them for its own strategic benefit.

The U.S. had record grain harvests in 1979 and prices would have been much lower if the Soviet Union had not contracted to buy such large quantities. It is likely that prices will now fall sharply.

Other developments, Page 2

Editorial comment, Page 14

Soames uses Rhodesian security men

By QUENTIN PEEL

LORD SOAMES, the British Governor in Salisbury, has ordered a further deployment of Rhodesian security forces to combat lawlessness, it was announced yesterday.

"I think the Government should be firm and implement the ceasefire in the letter and spirit. I would say the Front has not fulfilled the conditions and should therefore be penalised," he said.

Similarly, the Rhodesian military claims that Mr. Robert Mugabe's Zanla forces are under orders to keep 20 per cent of their men in the field.

Mr. Joshua Nkomo's Zifa forces have been told to hide their arms, put on civilian clothes and move among the people.

Bishop Muzorewa launched his re-election campaign yesterday in Salisbury with a further bitter attack on the PF. Speaking to a crowd of about 50,000, he said: "Zanla (Mr. Mugabe's party) and Zifa (Mr. Nkomo's) are warmongering, bloodthirsty political disorganisations that must not, and will never be allowed again, to turn our country into a human slaughter house."

A last-minute rush by guerrillas to report to the rendezvous and assembly points set up for them to observe the ceasefire doubled the numbers in the camps in the last 24 hours before the deadline of midnight Friday. Hundreds more reported after the deadline.

Maj.-Gen. John Acland, commanding the monitoring force, described the exercise as "a comparative success." But a British spokesman also admitted that the numbers had been swollen by guerrillas sympathetic and by guerrillas infiltrating into Rhodesia from neighbouring countries.

The crowd was noticeably smaller than some of his rallies before and during the internal settlement elections in April 1979 despite the fact that his United African National Council had bussed in supporters.

The Bishop promised "a dramatic land distribution system," free compulsory primary school education, free health services and a new housing policy.

At his press conference yesterday, General Acland said that only 60 men had actually reported to guerrilla assembly points unarmed, but refused to commit himself on how many were genuine guerrillas. He did say that some 5,000 of the 18,500 were believed to belong to the Zifa army and the Zanla army.

It became clear yesterday that the British authorities and the Commonwealth monitoring force had allowed an effective extension of the ceasefire to cope with the large numbers of guerrillas arriving late. The last rendezvous points were closed in the early hours of yesterday morning.

They would "support the police to the extent this is necessary to maintain effective law and order, and deal with breaches of the peace."

Patriotic Front officials have claimed that the presence of the auxiliaries in protected villages was a major reason for guerrillas being unwilling to obey the ceasefire.

In an interview with a Rhodian

Massive swing restores Mrs Gandhi to power

BY DAVID HOUSEGO IN NEW DELHI

MRS. INDIRA GANDHI seemed to reflect both disenchantment with the two-and-a-half-years of India's next Prime Minister in a dramatic electoral victory as the reversal that swept her from power three years ago.

The massive swing in favour of her Congress (I) party seemed to extend across the country, stretching from the Punjab to Bihar in the north to the coastal states of Gujarat and Orissa, and Karnataka in the south.

There was no doubt that she would have an overall majority in the parliament and some possibility that—against all expectations—she could even achieve a two-thirds majority, enabling her to carry through constitutional amendments single-handedly.

The strength of her comeback

reflects both the two-and-a-half-years of India's next Prime Minister in a dramatic electoral victory as the reversal that swept her from power three years ago.

Even before the counting of votes began, Mrs. Gandhi was considering appointments to her administration. A key voice in policy making will now rest with Sanjay, who is likely to have a strong body of supporters in the parliament loyal to him and thus providing him with his own political base.

Mrs. Gandhi declined to make any statement last night but the Congress Party said the results showed that the people of India were "unequivocal in condemning the persistent persecution of Mrs. Gandhi and that of her family."

The strength of her comeback

More steel strike talks today

BY ALAN PIKE, LABOUR CORRESPONDENT

TRADE UNION leaders meet the British Steel Corporation Board this morning but have to bridge some wide and difficult gaps if there is to be an early end to the national steel strike.

Today's meeting is not a negotiating session. A meeting with the full board was requested by the union side after eight hours' talks with BSC negotiators failed to produce a solution on Friday. The most that can be hoped from today—and it is far from certain that it will be achieved—is that it will provide enough common ground to keep the two sides talking.

At Friday's talks the corpora-

tion offered to increase the value of its national-level package from 6 to 8 per cent. But most of this has to be self-financing.

The two sides are, if anything, even further apart on their approach to local productivity deals, where BSC has said 10 per cent or more may be available on top of any national deal.

If today's initiative fails—and with the unions keen to push the national element of any settlement well into double figures prospects cannot be considered good—BSC is likely to step up its efforts to sell the idea of local productivity schemes to the strikers.

Tories challenge union immunity

Iran clashes leave 43 dead

BY SIMON HENDERSON IN TEHRAN

IN SEVERAL incidents of violence in Tehran, 43 people have been killed and several hundred injured over the past three days. There was no unifying factor in the outbreaks but together they represent increasing anarchy and tension, particularly between different religious and ethnic groups.

Sensing the threat to Ayatollah Khomeini's regime, the authorities declared Saturday a holiday. Thousands marched in demonstrations throughout Iran blaming the U.S. and imperialism for the trouble.

The worst incident occurred on the same day at Bandar Langeh on the Gulf Coast, not far from the Straits of Hormuz, where 41 died and about 110 were injured in fighting between groups of Shii Moslems and minority Sunni Moslems. Several more people were reported injured yesterday. The police and gendarmerie posts were besieged by armed men. All the shops were shut and there was no movement in the town.

In Tabriz, the provincial capital of Azerbaijan near the Turkish and Russian borders, more than 100 people were reported injured in clashes between supporters of Ayatollah Khomeini and those supporting

Ayatollah Sharif-Madari, Iran's other leading clergyman.

Fighting has broken out in Tabriz after trouble in the holy city of Qom on Friday where both Ayatollahs live. On Friday night the local radio and TV station was held briefly by followers of Ayatollah Sharif-Madari before being recaptured by revolutionary guards.

Another 200 people were injured in clashes in the oil-fields town of Masjed Soleiman, in the south-west, following a sit-in by unemployed school-

leavers in the Governor's office.

A pipeline in the oilfields was also blown up. The resulting fire was quickly brought under control and several other bombs were found.

An important official in the local revolutionary committee was assassinated by unknown gunmen outside his home in Isfahan, Iran's second largest city. Hundreds of people have recently been occupying the Governor's office in the city in protest at the activities of the revolutionary committees.

In Teheran, the Afghanistan embassy was briefly occupied by students protesting at the Russian action against Afghanistan. They left the building after reading a note of protest.

• The director general of foreign Press in the Ministry of National Guidance said in a weekend interview with the Iranian news agency, Pars, that he was considering asking American, British and West German journalists to leave the country because of protests he has received about them.

Western oil groups may get refining stake

BY RAY DAFTER, ENERGY EDITOR

SEVERAL Western oil companies—including British Petroleum—are likely to refine a significant part of Iran's crude oil production under an agreement now being finalised in Tehran.

The move marks yet another development in the increasingly complex world oil market. Under the plan, about 20 per cent of all Iran's output, some 700m barrels a day, based on current production levels, will be refined abroad by the Western companies. The refiners would act as secondary contractors, a senior official of the National Iranian Oil Company said.

The NIOC would buy back from the refiners a large proportion of the processed oil, perhaps as much as 50 per cent, at cost price. This oil would then be sold on the high value products market.

The remaining oil would be sold to the refineries although details of the financial arrangements have not been disclosed.

Mr. Ali Akbar Moinfar, the Iranian Oil Minister, told the official Pars News Agency yesterday that the move would enable Iran to increase its oil revenues without raising production levels.

Iran is currently producing

an average of 3.5m b/d of crude oil. According to new industry figures, Iran has refining capacity for some 920,500 b/d of crude, mostly at Abadan and Tehran. About 700,000 b/d of the refined products are used in Iran.

BP confirmed last week that it was hoping to refine some of Iran's oil. Along with the Royal Dutch Shell group and a number of Japanese companies, BP has just signed a new crude oil supply agreement with Iran at a basic price of \$30 a barrel. Shell and BP had to face a severe cut in their crude oil supplies from Iran, however.

At the same time, the first western journalists to arrive in Kabul since the coup which deposed President Hafizullah Amin on December 28 reported that the capital was quiet.

Soviet ground forces in Afghanistan, estimated to number between 40,000 and 60,000, are reported to have fanned out from the capital in an attempt to secure provincial capitals.

Fierce fighting has been reported, with heavy casualties, particularly among the Moslem rebels waging a "jihad," or holy war, against the invading Soviet army.

First reports that the gates of Pul-e-Charki prison had been opened came from diplomats flying into Islamabad from the Afghan capital. They claimed they had seen cars and people strung for miles along the main road from Kabul to Pul-e-Charki, on the city's eastern outskirts.

The broadcasts back up reports

by Western journalists now in Kabul that most of the Soviet forces have moved into the border regions.

Heavy fighting has been reported around Jalalabad, due east of the capital and near the Pakistani border.

Afghan rebel leaders said yesterday in Peshawar, capital of Pakistan's north-west frontier province bordering Afghanistan, that they planned a Vietnam-style war of attrition against the Soviet troops in their country.

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The broadcasts back up reports

UK NEWS

Silicon chip shortage likely

BY ELAINE WILLIAMS

UK EQUIPMENT manufacturers are finding it increasingly difficult to obtain supplies of silicon chips.

Some components are now taking up to six months to reach manufacturers. Semiconductor companies believe that the shortage will continue well into the year.

Mullard, part of the Dutch Philips group, said that the whole industry was having problems meeting deliveries for industry, especially for components such as microprocessors and associated memory circuits.

Ferranti, one of the largest users of components in the UK, said that delivery times for memories were at least 20 weeks. Even established ranges of other types were taking between 10 and 30 weeks.

To ensure a continuous supply of components, Ferranti uses four major suppliers and orders well in advance of its needs. International Computers also said that it was planning six months ahead, so had no long-term difficulties.

In the U.S., the major semiconductor manufacturers have reported that the level of ordering for components is still very high though not as strong as last year. However, manufacturers fear that many companies have made "double orders" to ensure continuity of supply. If a recession hits, sudden cancellations could hurt the industry. This happened in 1974 following the oil crisis.

Part of the problem stems from a failure by semiconductor manufacturers to invest in new plant and equipment in 1978 in anticipation of a recession. Instead, demand for electronics components increased rapidly and semiconductor manufacturers to invest in new plant and have been hard pressed to build more production capacity quickly enough, due to lack of manpower and other resources.

A spokesman for Mullard said that supply-flow difficulties could be avoided in future if equipment manufacturers were more willing to discuss their needs with the chip suppliers.

Plan to link county councils

A NORTH West county council's association could be set up to promote the interests of the region as a whole, following the decision by the Government to abolish the Economic Planning Councils.

Mr Michael Heseltine, Environment Secretary, has already said he would welcome machinery to maintain a dialogue between local authority groups and central government.

Now the leaders of the Cheshire, Cumbria, Greater Manchester and Merseyside county councils have decided to recommend the project to their authorities.

The association would consider matters of common interest and concern and would seek to represent united views to the Government, the EEC, and non-elected bodies in the region.

Plan to protect 'core' industries

BY MAURICE SAMUELSON

THE BRITISH economy is likely to face unprecedented competition in the 1980s, and special protection may be needed for "core industries" vital for a balanced economy, according to a discussion paper on trade policy circulated by the Confederation of British Industry.

The CBI stresses that it is still strongly wedded to the principles of free and fair trade and that the concept of safeguarding core industries is only one of the options put forward in its document. Nevertheless, compared with its present policy, there is a distinctly protectionist flavour about it.

Mr Hugo Herbert-Jones, the CBI's international affairs director, said the discussion paper was a step towards evolving a new policy document which would be presented to the Government and to European employers' organisations. By core industries, he and his colleagues had originally meant those which were a precondition

of industrial activity, such as steel.

The final document might refer to the need to preserve the core of key industries rather than to core industries as such.

The proposal follows a warning that on present trends "all British manufacturers of consumer goods and other standard technological products" will become "vulnerable" in the 1980s.

The concept of core industries, such as electronics and engineering, is thus advanced as an alternative both to the outright rejection of protectionism and to the present CBI policy of trying to deal piecemeal with particular sectors.

A possible advantage of this strategic approach, the paper says, would lie in the application of a settled policy to individual sectors as soon as the need became apparent "and not, as at present, after lengthy deliberation and when the damage had been done."

It would apply to those industries which must survive to

ensure a balanced economy, the production of essentials in wartime and for the social well-being of the community. In theory, it would be a move towards the "Fortress Britain" or "Fortress Europe" concept, the paper says.

Some of the strongest threats to British industry will come from what the paper calls the four "supercompetitive" countries of the Third World—Hong Kong, South Korea, Taiwan and Singapore, which are likely to be joined soon by India and Brazil.

Consequently, the paper suggests, "it seems no longer right or necessary to treat all developing countries on the same basis and to accord them the same special status in trade policy matters irrespective of their stage of economic development."

This could be rectified by creating a new category of countries defined by recognised criteria such as GNP per head of population. These countries would have to lower their high

Analysts question UK economics

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE Government's economic strategy is challenged by Chase Econometric Associates, the U.S. forecasting organisation, in its new long-term analysis published today.

Chase has carried out computer simulations on its forecasting model into the Government's economic policies. Its main conclusion is that any successes in conquering inflation and stimulating the supply side of the economy would be moderate and the costs in terms of lost output and additional unemployment would be severe.

This view is in line with that reached by a number of City stockbrokers using conventional forecasting models of the economy.

Consequently, Chase believes that the Government will start to relax its tight fiscal and monetary policies around the middle of this year. In the absence of outward exchange controls, this is expected to trigger a significant decline in the exchange rate which will be a major deflationary force.

In the long-run, the forecasters expect to see a monetary and exchange rate policy

Poverty group urges child benefits increase

BY ROBIN PAULEY

A CALL for an "urgently needed" increase in child benefits is made in a letter today to the Prime Minister from the Child Poverty Action Group.

The group says child benefits are the key to tackling the "Why work?" syndrome because any problem of a narrow gap between incomes in and out of work only arises in the case of families with children.

It fears that when the Cabinet reviews social-security benefits it may decide to try to increase the incentive to work

by ending inflation indexing on short-term benefits.

The group urges the Government to tackle the question of helping families in work through an urgently needed increase in child benefits, rather than by penalising some of the most vulnerable members of our society who are unable to find work".

It says an increase in child benefit would boost the tax-free income of working families, but would not help families out of work because it would be deducted from their social security benefits.

Job task force urged

AN INDUSTRIAL task force to combat unemployment caused by closures in major industries such as British Steel has been suggested by Mr Dennis Stevenson, chairman of Acyline and Peterlee Development Corporations and a member of the National Enterprise Board.

"The purpose of this task force would be to tackle the problem at two levels—short and long term," he said.

Among short-term requirements would be identification of job opportunities within commuting distance for those who wanted to remain in the community, and within the region or county for those who did not.

A "flexible organisation with the resources—financial and professional—to deal humanely

with human problems and efficiently and professionally with the community's industrial needs" was required.

Only a "theoretical organisation" exists at the moment to help in closures. Mr Stevenson said. Its staff is employed full-time in local government, new towns and industry.

Princess recovering

PRINCESS MARGARET was yesterday in the London Clinic recovering from a minor operation for a skin lesion. She is expected to leave in the next few days.

Interest rate reductions 'rest on borrowing curbs'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

HOPES OF a significant reduction in short-term interest rates this year depend mainly on the Government's willingness to take the measures needed to limit public sector borrowing in 1980-81 to about £2bn, stockbrokers Phillips and Drew argue in their monthly forecasts published today.

Alternatively, the EEC, with the possible support of the U.S. and Japan, could launch a political initiative to persuade the newly industrialising countries voluntarily to move out of the "developing" category for trade policy purposes as a matter of national prestige.

But if both these failed, the EEC could take a strong line with the newly industrialising countries and restrict their exports to the Community if they failed to conform to normal GATT rules and provide better access for imports from industrialised countries.

The paper also envisages the renewal of the Multi Fibre Arrangement on textiles, which expires next year, and the possibility of concluding MFA-type agreements for other sensitive items such as footwear and petrochemicals.

sive reduction in the growth of the monetary aggregates without producing the inconsistency between monetary and fiscal policy, which has so disrupted financial markets in the 1970s.

A broadly similar view is taken by Cambridge Econometrics in its latest medium-term analysis published today. This is the commercial side of the Cambridge Growth Project, a university research study which has developed one of the largest forecasting models of the economy. It is separate from the New Cambridge group of economists under Mr. Wynne Godley.

Cambridge Econometrics says the build up of North Sea oil revenues should allow public sector borrowing to fall from 6.4 per cent of Gross Domestic Product in 1979 to 3.2 per cent by 1983. As a result, money supply growth targets of around 7 to 8 per cent can be achieved in the medium-term while at the

same time a substantial fall in interest rates can occur.

However, the increase in public sector wages, associated with the Clegg Commission's pay comparability awards, leaves no scope for significant cuts in income tax this year.

The forecasters believe that the 1980s as a whole will show poor, but not catastrophic, growth performances with Gross Domestic Product at factor cost growing by 1.6 per cent a year. If the more stringent monetary policy now being pursued successfully moderates wage settlements, the growth of consumer prices would average 9.2 per cent between 1980 and 1990.

A run of small current account surpluses in the early 1980s will be followed by a run of small, but easily financed, deficits in the latter half of the decade. But unemployment will be a major problem, since it will exceed 2m for most of the decade.

Prudential rates up

BY ERIC SHORT

ANOTHER MAJOR motor insurer, the Prudential Assurance Company has announced increases in its motor insurance rate for 1980. Around 500,000 motorists in the UK will be affected by the rise, due to take place on February 1, ranging from 6 per cent to 12½ per cent and averaging 9 per cent.

The rapid build-up of North Sea oil revenues should enable the Government to reduce public sector borrowing to around £6bn to £7bn a year in the period 1982-83 and from more than 5 per cent of Gross Domestic Product at present to 2 per cent in 1985, even with a neutral or mildly inflationary fiscal stance.

This would allow a progressive

average of 12 per cent from February 1.

All three companies have found that rising claims costs and a continuing high number of claims have made it essential to revise premiums more often than once a year. The Pru previously lifted its rate by 10 per cent last August 1, having increased it before on February 1, 1979.

A mature driver living in Norfolk and insuring his Ford Cortina with the Prudential will pay £91.24 for fully comprehensive cover with full no-claims discount, compared with £83.88 last year—a rise of 16 per cent.

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write a program on your central Series III, for example, and transmit it by phone to a Series 30 across the country.

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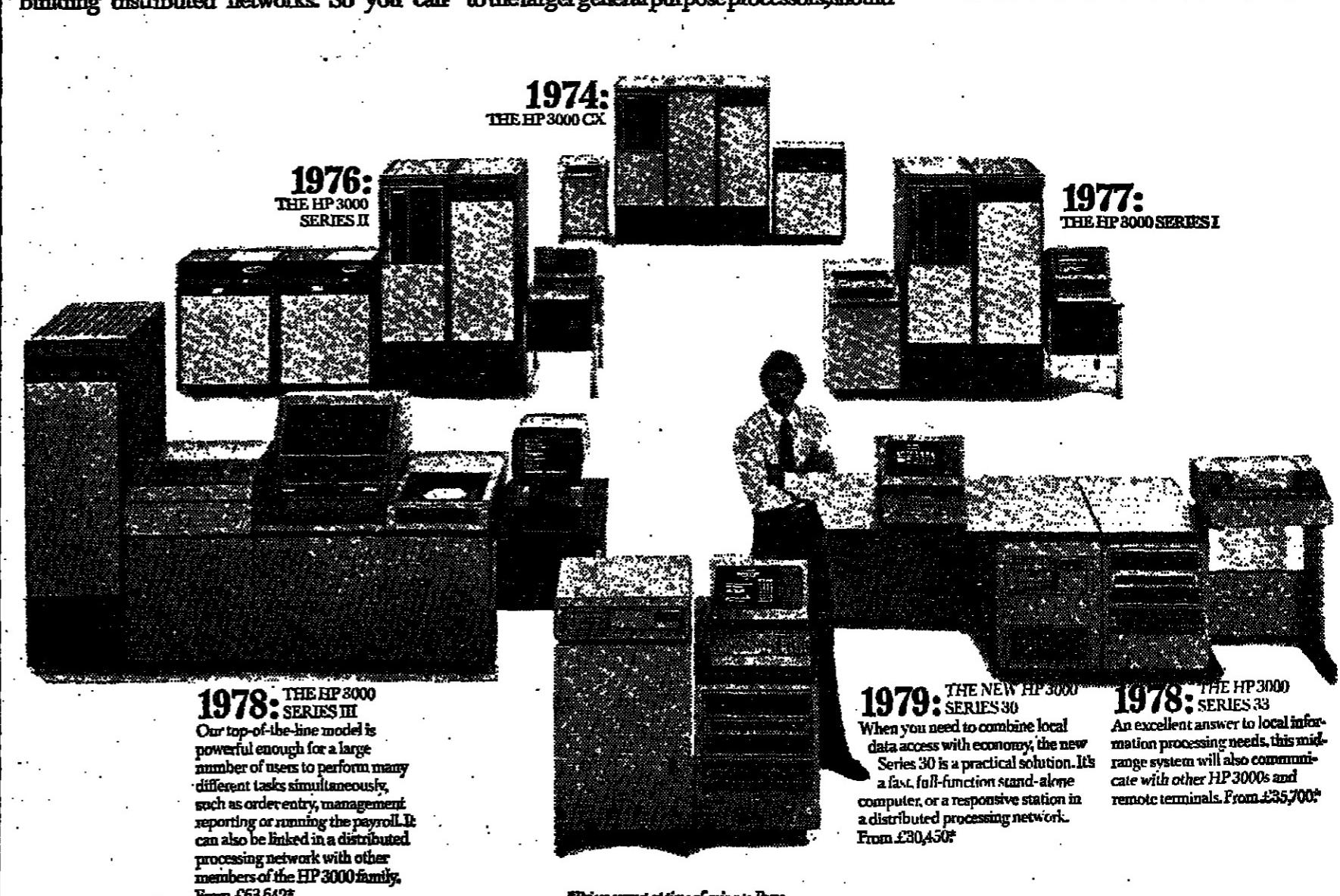
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be easily accessible to various levels of management. Without costly programming.

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BANQUE NATIONALE DE PARIS

October 30, 1979

Left-wing plea to reform Labour

By Richard Evans, Lobby Editor

MR. ERIC HEFFER, leading Left-wing member of Labour's National Executive Committee, forecast yesterday that 1980 could make or break the future of the Labour Party, and he urged trade unionists to ensure the Left continued to win internal policy arguments.

In his view the alternative to a genuine Socialist Party would not be a mildly reformist Social Democratic Party but, far worse, a U.S.-style Democratic Party or a centre party like the Liberals, which would be prepared to retain all the fundamentals of the capitalist system.

Mr. Heffer's warning, given at a conference organised by the Institute of Workers' Control at Nottingham, was aimed at ensuring that party activists, particularly in the trade unions, should maintain the pressure for reforms that would mean the transfer of power from the leadership and the Parliamentary Party to the NEC and the party conference.

Action

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Grade's will

LESLIE GRADE, the brother of Lord Grade and Lord Delfont, died on October 15 last year, aged 63, left £40,582 gross. £445 net in Britain in his will published yesterday. Mr. Grade, the youngest of the three brothers, was managing director of the Grade Organisation. He died at Frejus in France.

NEWS ANALYSIS • STEWART DALBY ON THE CONSTITUTIONAL CONFERENCE

Digging for common ground in Ulster

THE GOVERNMENT is to make yet another attempt to find a political solution to the problems of Ulster today. Three of the four main political parties will attend a constitutional conference being chaired by Mr. Humphrey Atkins, Secretary of State.

But apart from a general consensus that there should be some kind of political development in the province, the prospects of success can hardly be said to be good.

Since the fully devolved and Unionist dominated Parliament at Stormont was abrogated in 1972, the troubled province has been run by direct rule from Westminster. The Secretary of State has powers like that of an old-time colonial viceroy. He is supported by a team of junior ministers. The old Stormont civil service departments have remained intact. But there is virtually no local government other than 26 district councils

who have powers over parks and parking and very little else.

Attempts by various British governments to devolve more powers, including the short-lived power-sharing executive in the Ulster Workers' Council organised strikes, which brought down the 1974 power-sharing executive.

Mr. John Hume, the new leader of the Social Democratic and Labour Party, the main Roman Catholic constituency party, is considered "greener," more interested in Irish unity than his predecessor, Mr. Gerry Fitt.

Mr. Hume only committed his party to the conference when Mr. Atkins agreed to permit representations about the Irish dimension. It seems unlikely, however, that participants will take advantage of a task which could easily precipitate a walk-out by Mr. Paisley.

There seems little doubt that the conference will stand or fall on how far the Rev.

Paisley and Mr. Hume are prepared to modify their known positions, or, rather, how far Mr. Atkins can threaten or persuade them into doing so. Although the non-sectarian Alliance Party is attending the conference, it is not very powerful and probably will not materially affect the outcome of the conference.

The largest Unionist party in terms of number of seats at Westminster, the Official Unionist Party, has declined to attend at all. Under the influence of Mr. Enoch Powell, Deputy Parliamentary Leader of the Official Unionists, the party has become more integrationist in complexion.

Perhaps Mr. Atkins' greatest hope of bringing Mr. Paisley and Mr. Hume closer together lies in the fact that he has not set any specific targets that are currently unobtainable.

Mr. Atkins' discussion document sets out six possible models for government of

Northern Ireland. These range from a fully developed legislature from Stormont to a system of local councils backed up by committees with little legislative power.

But Mr. Atkins has been at pains to emphasise that none of these models should be seen as blueprints. They are intended only as a basis for discussion.

The principal of interest on the Stock will be a charge on the National Estate Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid on 22nd May 1980.

The Stock will be registered at the Bank of England or at the Bank of Ireland.

Bonds will be repayable, in multiples of one new penny, by instalment in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty.

Interest will be payable half-yearly on 22nd May and 22nd November.

Interest will be deducted from payments of more than £5 per annum. Interest warrants will be transmitted by post. The first payment will be made on 22nd May 1980 at the rate of 25.104 per cent of the Stock.

The Stock will be paid on 22nd January 1981.

Tenders must be accompanied by payment in full, i.e. the price tendered

minimum of £96.50 for every £100 nominal of Stock tendered for. A separate

cheque must accompany each tender. Cheques must be drawn on a bank in

and payable in, the United Kingdom, the Channel Islands or the Isle of Man.

Tenders must be in sealed envelopes marked "Exchequer Tender."

Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:-

Amount of Stock tendered for	Multiple
£100—£2,000	£100
£2,000—£5,000	£200
£5,000—£10,000	£500
£10,000—£20,000	£1,000
£20,000—£100,000	£5,000
£100,000 or greater	£10,000

Her Majesty's Treasury reserves the right to reject any tender or to allot less than that tendered for. If undersubscribed, the Stock will be allotted at the minimum price, the balance of Stock not tendered for being allotted at the minimum price to the Governor and Company of the Bank of England, Issue Department. If oversubscribed, all allotments will be made at the lowest price at which any tender is accepted, i.e. the minimum price, and the amount of allotment will be allotted in full.

Letters of allotment in respect of Stock allotted will be despatched by post at the risk of the tenderer. No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, or of tenders at prices above the allotment price, the excess amount paid will be refunded by cheque drawn on the tenderer. If no allotment is made the amount paid with tender will be returned likewise.

Letters of allotment may be split into denominations of multiples of £100 or written request received by the Bank of England, New Issues, Watling Street, London, EC4M 8AA, or by any of the Branches of the Bank of England, on any date after March 1st, 1980. Letters of allotment may be signed and must be accompanied by the letters of allotment. Letters of allotment may be lodged by a completed registration form, may be lodged for registration forthcoming and in any case they may be lodged for registration not later than 7th March 1980.

Tender forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Watling Street, London, EC4M 8AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England, at 50, Bullring, Birmingham, B1 5BB, or at 15 Moorgate, London, EC2R 8AN; or at any office of the Stock Exchange in the United Kingdom.

BANK OF ENGLAND
LONDON
4th January 1980

THIS FORM MAY BE USED TENDER FORM

This form must be lodged not later than 10.00 a.m. on Thursday, 10th January 1980 at the Bank of England, New Issues, Watling Street, London, EC4M 8AA, or not later than 2.30 p.m. on Wednesday, 9th January 1980 at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England. Tenders must be in sealed envelopes marked "Exchequer Tender."

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1/W We tender in accordance with the terms of the prospectus dated 4th January 1980 as follows:-

Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows:-

Amount of Stock tendered for	Multiple	Amount of Stock
£100—£2,000	£100	£200
£2,000—£5,000	£200	£500
£5,000—£10,000	£500	£1,000
£10,000—£20,000	£1,000	£2,000
£20,000—£100,000	£5,000	£10,000
£100,000 or greater	£10,000	£20,000

TENDER PRICE (£)

The price tendered per £100 Stock, being a multiple of 25p and not less than the minimum tender price of £96.50:

AMOUNT OF PAYMENT (£)

Sum enclosed, being the amount required for payment in full, i.e. the price tendered (minimum of £96.50) for every £100 nominal of Stock tendered for:

1/W We request that any letter of allotment in respect of Stock allotted to us/us be sent by post at my/our risk to me/us at the address shown below.

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PLEASE USE BLOCK LETTERS
of, or on behalf of, tenderer

MR./MRS./MISS
FORENAME(S) IN FULL
SURNAME
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FT

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(a) The price tendered must be a multiple of 25p and not less than the minimum tender price. If no price is stated, this tender will be deemed to have been made at the minimum tender price. Each tender must be for one amount and at one price.

(b) A separate cheque must accompany each tender. Cheques should be made payable to "The Bank of England" and crossed "Exchequer Stock." Cheques must be drawn on a bank in the United Kingdom, the Channel Islands or the Isle of Man.

THE CIC GROUP ACQUIRES AN INTEREST IN A BELGIAN BANK

An agreement has been signed between the Compagnie Financière Nagelmackers (Liege, Belgium) and the banks of the Crédit Industriel et Commercial Group (France) by which the latter acquires a 25 per cent interest in the capital of Banque Nagelmackers which has been raised from FB 380,000,000 to FB 507,124,000.

Banque Nagelmackers, which was founded in Liege in 1747, covers the Brussels-Liege-Namur areas through a network of 59 branches and offices. On September 30, 1979, the bank's assets amounted to FB 14,652,000,000 and its deposits to FB 12,328,000,000.

The CIC Group is the largest privately owned banking group in France with consolidated assets of 96.4 billion French francs at the end of 1978.

The appointment to the Board of Mr. François Boucher, executive vice president of Crédit Industriel et Commercial, and Mr. Yves Sador, president and member of the Board of Banque Scalbert-Dupont, will be submitted to the next meeting of shareholders of Banque Nagelmackers.

Left-wing plea to reform Labour

By Richard Evans, Lobby Editor

MR. ERIC HEFFER, leading Left-wing member of Labour's National Executive Committee, forecast yesterday that 1980 could make or break the future of the Labour Party, and he urged trade unionists to ensure the Left continued to win internal policy arguments.

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Road haulage companies facing 25 per cent increase in costs

BY LYNTON McLAIN

OPERATING costs in the road haulage industry are likely to rise between 20 and 25 per cent this year while higher costs from last year have still not been fully recovered.

The Road Haulage Association forecast the rise yesterday and said that some companies with poor profit margins "will go out of business" as demand for haulage slackens because industrial activity is failing.

Costs in the industry rose by a quarter last year. But 6 per cent of that rise was not recovered in higher haulage rates, the association, which represents 15,000 public haulage contractors, said at the end of last year.

The industry recovered about two-thirds of the 20.4 per cent rise in costs in the first nine months of the year. Higher labour costs had been passed on and fuel surcharges had been added to customers' bills.

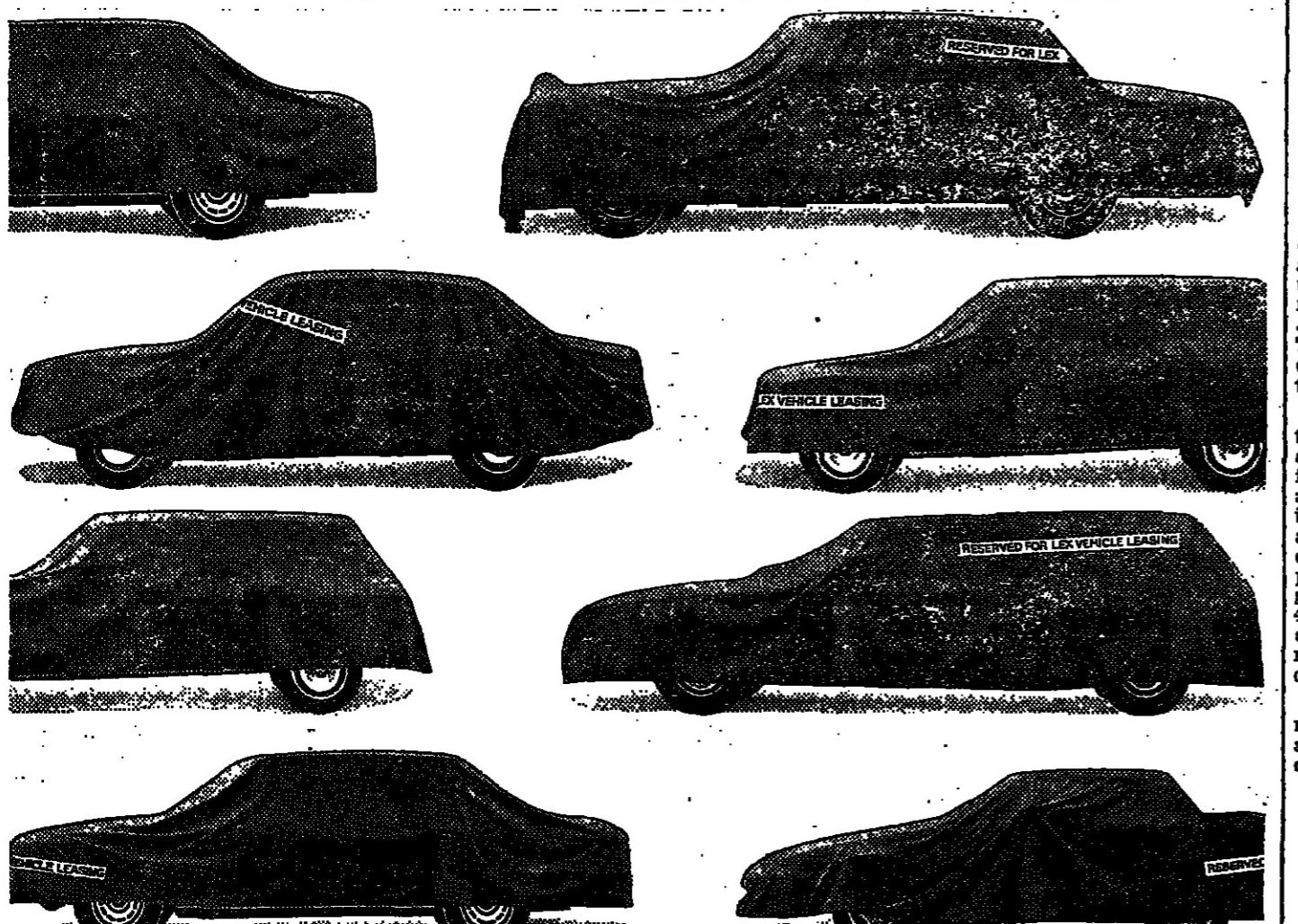
Since July, however, the industry has faced a fall in demand for its services worse than the seasonal effect of holidays. Some companies have been unable to recover higher local authority rates, heating and clerical costs through higher

Climate change predicted

DRIER SUMMERS in the South of England but wetter weather over the rest of Britain could come as man burns up the reserves of oil and coal.

Scientists at the Climate Research Unit, at the University of East Anglia report that this could be the effect of the vast amounts of carbon dioxide being released into the atmosphere.

The report describes the



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FINANCIAL TIMES SURVEY

Monday January 7 1980

DENMARK

With its host of economic problems, Denmark could well do without the political paralysis caused by its splintered Parliament. Despite the courageous efforts of Mr. Anker Joergensen, the Prime Minister, to set corrective measures in motion, the country seems to be sliding steadily towards a crisis which only international financial help will resolve.

Need to break political impasse

By William Dullforce
Nordic Correspondent

If THERE were a prize for trying awarded to heads of government Denmark's Anker Joergensen would be a strong candidate. With only minority support behind him in a splintered and fractious Folketing (Parliament) he has doggedly persisted in seeking political solutions for his country's severe economic problems.

The question is whether trying is enough. After a devaluation of the krone last November Mr. Joergensen tried to get the Folketing to accept an incomes policy package embodying the most ambitious attempt so far to correct the imbalances in the economy.

Even then the Finance Ministry pointed out that follow-up measures would have to be introduced later this year. The compromises Mr. Joergensen had to make in December to secure a majority

in the Folketing blunted the impact of the package and will have brought forward the need for further intervention.

The time at which the International Monetary Fund may have to be called in to perform deep surgery on the economy is drawing closer. Some Danish economists now believe this will be the only way to break the political impasse.

Denmark's symptoms are an enlarged and seemingly intractable payments deficit, a net foreign debt equal to 20 per cent of Gross Domestic Product (GDP), a high level of unemployment and a susceptibility to inflation aggravated by the link between wages and consumer prices. Underlying these overt signs are a grossly swollen expenditure on public services and the inadequacy of manufacturing industry.

The economic diagnoses and the problems of industry are outlined in other articles in this survey. There is on the whole a fair amount of agreement over the analysis of these issues within Denmark. The difficulties are political. There is, first, the problem of getting a Folketing divided into 10 parties to agree on concerted action. Secondly, there is the relationship between the Folketing and the trade unions.

Three times over the past five years — in 1975, 1977 and 1979 — the Folketing has imposed an incomes settlement after negotiations between the employers and the unions had broken down. But these settlements have always been based on compromises among the parties. They have been grudgingly

accepted by the unions and have not laid the foundation for the expansion of industrial output which the economy needs.

The weakness of the Social Democratic Party in the Folketing and the necessity for it to come to terms with other parties has seriously affected its relationship with its natural partner in the labour movement LO. The sensitivity of this relationship has been highlighted in the frequent public collisions between Mr. Joergensen and the temperamental LO chairman, Mr. Thomas Nielsen.

The change of direction in economic policy which any government now has to make is impossible without the co-operation of the unions. Since it is bound to entail wage restraint and a dismantling of the mechanism which links wages to the consumer price index. This has been obvious throughout the second half of the 1970s.

Mr. Nielsen has put a high price on LO co-operation in the shape of demands for greater "economic democracy," including a profit-sharing scheme which would call for the setting up of a central investment fund under trade union control. This is an almost revolutionary departure from the present system.

Nurtured

Danish industry is essentially small-scale and has been nurtured on the tradition of free private enterprise to a greater extent than in the other Nordic mixed economies. Mr. Nielsen's claims have enabled the non-



Mr. Anker Joergensen



Mr. Thomas Nielsen

Socialist opposition in the Folketing to make a major political issue of trade union power.

Mr. Joergensen has been compelled on the one hand to piece together majorities within the Folketing for essential legislation and, on the other, to secure the co-operation of the LO. He has been permanently in a cleft stick.

In an attempt to get out of this position in August 1978 he took the daring step of forming a coalition government across the Socialist/non-Socialist barrier with the Liberal (Venstre) who had just elected a new leader, Mr. Henning Christoffersen. This move was bitterly and roundly condemned

by Mr. Nielsen, who predicted the coalition would not last six months. In fact it lasted 13 months. But true enough, Mr. Joergensen found that he could not get the LO to swallow the kind of economic action to which the Liberals were willing to commit themselves. The LO also had strong minority support within the Social Democrat Parliamentary group.

The government coalition collapsed when Mr. Joergensen made a separate deal with Mr. Nielsen in which he traded off profit-sharing and tax reliefs for wage restraint and public spending cuts. His Liberal partners would not buy the deal. Rather to their surprise the

Social Democrats gained four seats in the Folketing in the subsequent election on October 23. This was probably prompted more by the electorate's recognition of Mr. Joergensen's personal efforts than by backing for the party programme. But with only 68 of the 179 Folketing seats the Social Democrats' position had not basically changed.

The election eliminated the Communists from the Folketing and trimmed the wings of Mr. Mogens Glistrup's Progress Party. This anti-tax party slumped from 26 to 20 seats, recording its first real setback since it crashed on to the political scene in 1973.

The Conservatives made the biggest gain, advancing from 15 to 22 seats, to bring them on to level terms with the Liberals who were disappointed by their one-seat advance. Moreover, the losses sustained by the Christian People's Party and the Centre Democrats dashed the hopes of the four non-Socialist parties which had declared their intention of forming a government.

Relations with Mr. Joergensen are again at boiling point — and Denmark has entered the 1980s with a prescription for curing its ills in which few Danes have any faith.

Mr. Joergensen tried an approach based on co-operation with the Right, only to have it blocked by the LO. Then co-operation with the unions was blocked by the non-Socialist majority in the Folketing. Where does he go from here?

However much the non-Socialist parties may dislike the idea, the political key would still seem to rest with the unions. Denmark cannot break out of its economic straitjacket without at least a temporary

CONTINUED ON NEXT PAGE

BASIC STATISTICS

Area	16,629 square miles (43,069 square kilometres)
Population	5.1m
GDP (1978)	DKr 303.7bn
Per capita	DKr 59,551
TRADE (1978)	
Exports	DKr 65.3bn
Imports	DKr 81.4bn
TRADE WITH UK (1978)	
Exports to:	£962.5m
Imports from:	£841.4m
Currency £ = DKr 11.91	

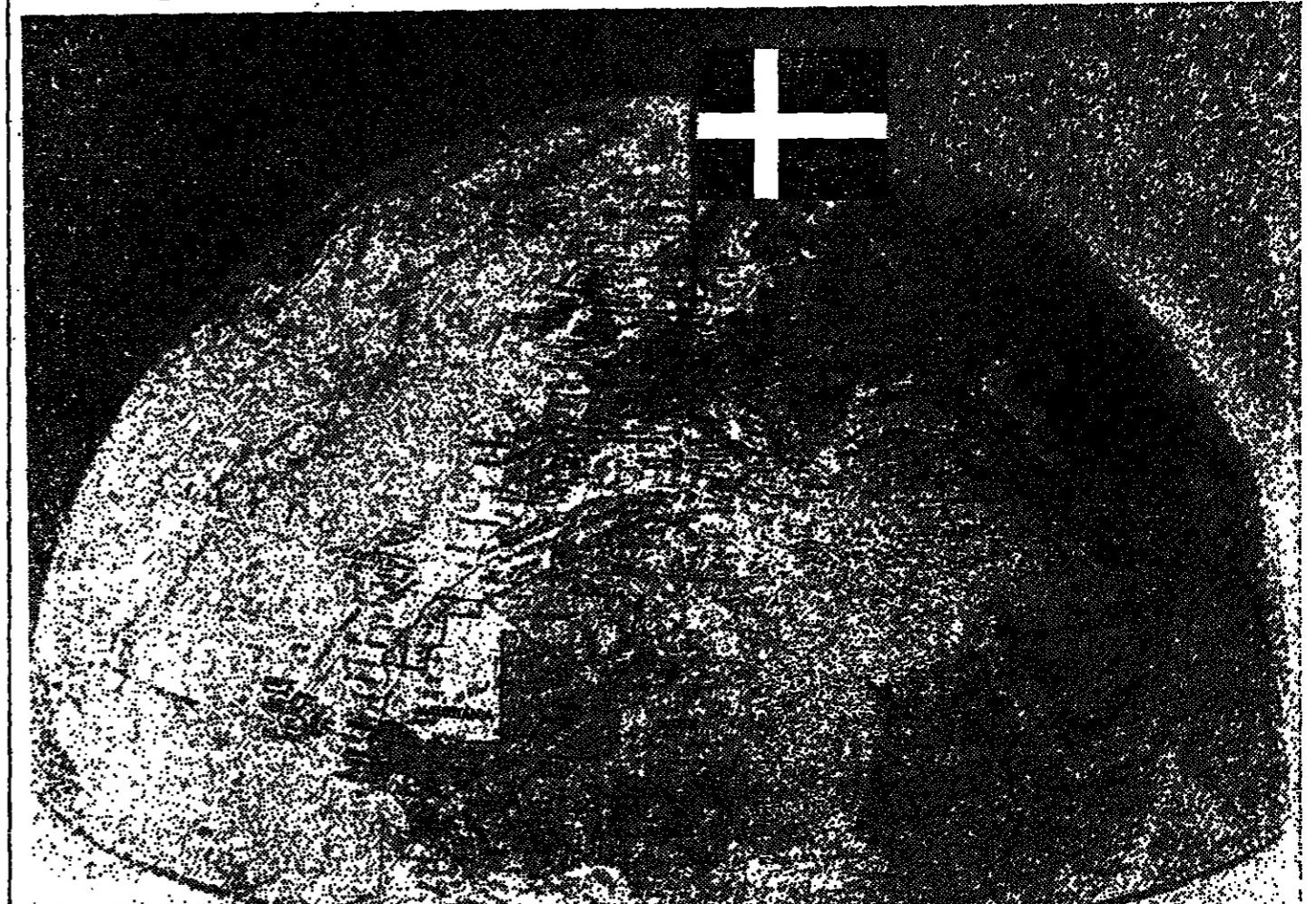
reduction in living standards and a substantial cutback in real incomes. This cannot be achieved without union consent.

It might be achieved without Mr. Nielsen's consent. The question is whether he has correctly assessed the price his 1.3m members would demand for their co-operation. Some form of profit-sharing for employees is probably essential but not perhaps on Mr. Nielsen's terms. He may well be more militant than the majority of his members.

There could be an opening here for Mr. Joergensen. There have been suggestions—indignantly denied—of a movement within the unions to replace Mr. Nielsen. That would in any case not be easy and would take time.

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Total	DKr 2,679,000,000	Participation in: Nordmann-Bank Zurich, Zürich
		Manufactures Hanover, Banque Nortique, Paris
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DENMARK II

Political impasse

CONTINUED FROM PREVIOUS PAGE

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Denmark like Norway — separated from the moment it joined NATO that it would not have atomic weapons on its soil or have foreign bases there in peacetime. It was not therefore asked to receive the new Pershing and Cruise missiles due for deployment in 1983 or 1984. But the Americans, Germans and British were calling for unanimous acceptance of the nuclear modernisation plan.

A minority within the Social Democratic Parliamentary group did not want Denmark to support the NATO recommendation to go ahead with the nuclear plan, at least not until further efforts had been made to negotiate disarmament with the Soviet Union. The strength of the objections within the group apparently surprised the new Foreign Minister, Mr. Kjeld Olesen.

A party crisis was averted when the Government decided

to ask NATO to postpone for six months the decision to go ahead with the modernisation programme. The Danish action aroused considerable irritation among other NATO members, but Mr. Olesen was able to persuade his NATO colleagues to include a reference to the Danish (and Dutch) reservations in the communiqué announcing the decision to produce the new missiles and the Social Democrat opposition was appeased.

Solid

Denmark's membership in NATO is backed by a solid majority in the Folketing and its defence programme is based on a four-party agreement across the Socialist/Non-Socialist line. There is no evidence of any change in attitude towards NATO among the party leaders.

On the other hand, criticism from pro-NATO members of the Folketing that Denmark is not responding as well as most other NATO members to the joint recommendation that defence spending be brought up to 3 per cent in return."

THE DANISH economy is now

has some foundation, even though the reason may lie rather with Denmark's current economic difficulties than with any doubts about the need for defence. Denmark has been co-operating in NATO plans to prepare airfields and stock material so that reinforcements can be moved into the two NATO north flank countries more quickly in a crisis.

Within the EEC context the Danes are far from happy about Mrs. Thatcher's abrasive methods of obtaining a reduction in Britain's contribution to the Community budget. Mr. Jørgensen, in fact, reprimanded Mrs. Thatcher at the Dublin summit for her reference in a heated moment to "my money."

In true Community tradition the Danes believe that Britain's budget problem cannot be dealt with in isolation but must be linked with a number of other outstanding problems. Among these are the pricing of Britain's North Sea oil exports to the other members of the Community and its fisheries policy.

In other words the Danes would back a cut in Britain's budget contribution if they got something in return."

The debt problem has been pinned back by inflation and the country's big foreign debt to an inevitable period of minimal growth, falling real incomes and rising unemployment. Although the Social Democratic Minority Government has shown considerable courage and determination in pushing through an incomes policy which involved the unprecedented step of mid-term amendments to the current collective wage contracts, the best that can be said about these efforts is that they will make 1980 a less disastrous year than it otherwise would have been.

The key problem facing policy makers is the external deficit and the accumulated net foreign debt. The deficit on the current account in 1979 was about DKK 15bn, of which DKK 5bn-DKK 6bn can be attributed to higher oil prices. This is on the upper side of 4 per cent of the Gross Domestic Product (GDP) and it brings the net foreign debt to well over DKK 70bn, or about 20 per cent

of GDP. The Government's incomes policy measures introduced in November were intended originally to bring the projected increase in wages in 1980 of about 11 per cent down to seven per cent, but in the form in which they were finally accepted most economists expect wages to rise in 1980 by about 10 per cent. This is better than 15 per cent, but even allowing for the five per cent devaluation of the Danish krone on November 30 against the other European Monetary System (EMS) currencies it will not bring about a significant improvement in export competitiveness, and in view of the latest round of oil price increases not much improvement in the current balance of payments can be expected next year either.

As for the foreign debt, not only will it go on rising in nominal terms for several years to come, but according to the Government's own projections (made when wages were still expected to rise by only seven per cent a year) it will also rise in relation to the GDP. The main elements in last month's incomes policy are a freeze on new wage, salary and imports by 2 per cent and public investment by 2½ per cent, while exports are to rise by 6 per cent, public consumption by 3½ per cent and private non-residential investment by 1 per cent.

Unemployment is expected to rise from an average figure of 165,000, or about 6½ per cent, to 175,000 in 1980 and 190,000 in 1983—but without the incomes policy says the Finance Ministry—unemployment in 1983 would have been about 250,000.

In addition there were a series of redistributive tax changes, all part of the need to compensate the trade unions for wage restraint by hammering other incomes as well. Corporate tax goes up from 37 per cent to 40 per cent, a 10 per cent investment allowance on machinery and equipment is ended, wealth tax almost doubled, a new form of property tax introduced, the tax on capitalised private pension savings schemes goes up from 25 to 40 per cent, and the deduction against income for interest on private debt will be changed to a deduction against assessed income tax, which will hit home owners with large mortgages.

While the whole point of the package, including the devaluation, was to improve the competitiveness of Danish industry, the actual impact of a situation in which costs will go rising relatively rapidly but prices will be frozen, and in which higher taxes and reduced investment incentives will apply to business, is hardly a recipe for business revival.

Forecast

The Finance Ministry projections which accompanied the incomes policy package in its original form—i.e., assuming wage increases of only 7 per cent a year—forecast an increase in the GDP in 1980 of 1 per cent, rising to about 3½ per cent a year in the years 1981-1983, mainly under the influence of export increases in real terms of about 7 per cent a year and business investment accelerating steadily from a rise of 1 per cent in 1980 to 7 per cent in 1983.

But 1980 will be a hard year.

Private consumption is expected to fall by 3 to 3½ per cent, imports by 2 per cent and public investment by 2½ per cent, while exports are to rise by 6 per cent, public consumption by 3½ per cent and private non-residential investment by 1 per cent.

to in the whole of 1978. The deficits have helped push up the effective yields on bonds to 17-17½ per cent on average over the past couple of years, but the central banks have managed to keep the broad definition money supply (M2) increase to about 9 to 10 per cent, just about in line with the rise in nominal national income.

Struggles

The incomes policy package, although it will trim both public spending and revenue, in nominal terms will have little influence on the size of the borrowing requirement. The budget deficit before loan transfers will be in the region of DKK 11bn, about DKK 1bn lower than in 1979, and the gross borrowing requirement, including refinancing of loan redemptions, will also fall by about DKK 1bn to DKK 8bn.

The central banks struggle to control the money supply without further rises in interest rates will clearly not be any easier from now on.

As a correspondent who has lived in Denmark for 16 years, I find much to admire about the way the country is run, especially at the micro level—the efficiency of the social services, the high education standards, the resilience and high productivity of its industries and the sound thinking of its labour relations in all but the unions' self-defeating insistence on inflationary wage increases.

It is sad therefore to have to conclude at the beginning of this decade that the country's leaders have still not found, or been able to agree on, anything more than half-solutions to the destructive problems associated with inflation and indebtedness—and solutions indeed which may defer the crunch for a few more months or years but will only make the crunch worse when it comes. And thatas Mr. Heineken warned, may not be far away.

Hilary Barnes
Copenhagen Correspondent

Inflation and foreign debt plague the economy

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Monetary policy has for over a decade been based on the control of credit expansion, with a ceiling on the loan commitments of the banks as a vital instrument and interest rates high enough to ensure that short-term trade credits and a substantial proportion of medium-term business investments are financed in foreign currency, helping to finance the current external deficit, although since 1975 an increasing share of the external deficit has been financed by Government borrowing abroad.

Since 1975 there has also been a substantial budget deficit, averaging on operating account about 3 to 4 per cent of GDP but generating a total borrowing requirement of 10 to 11 per cent of GDP. The Government has succeeded in financing most of the borrowing requirement by sales of Government paper to the non-bank public, though there was a lapse in the second half of last year, when monetary financing of the deficit exceeded DKK 10bn, or more than double the monetary financing resorted

to in the whole of 1978. The deficits have helped push up the effective yields on bonds to 17-17½ per cent on average over the past couple of years, but the central banks have managed to keep the broad definition money supply (M2) increase to about 9 to 10 per cent, just about in line with the rise in nominal national income.

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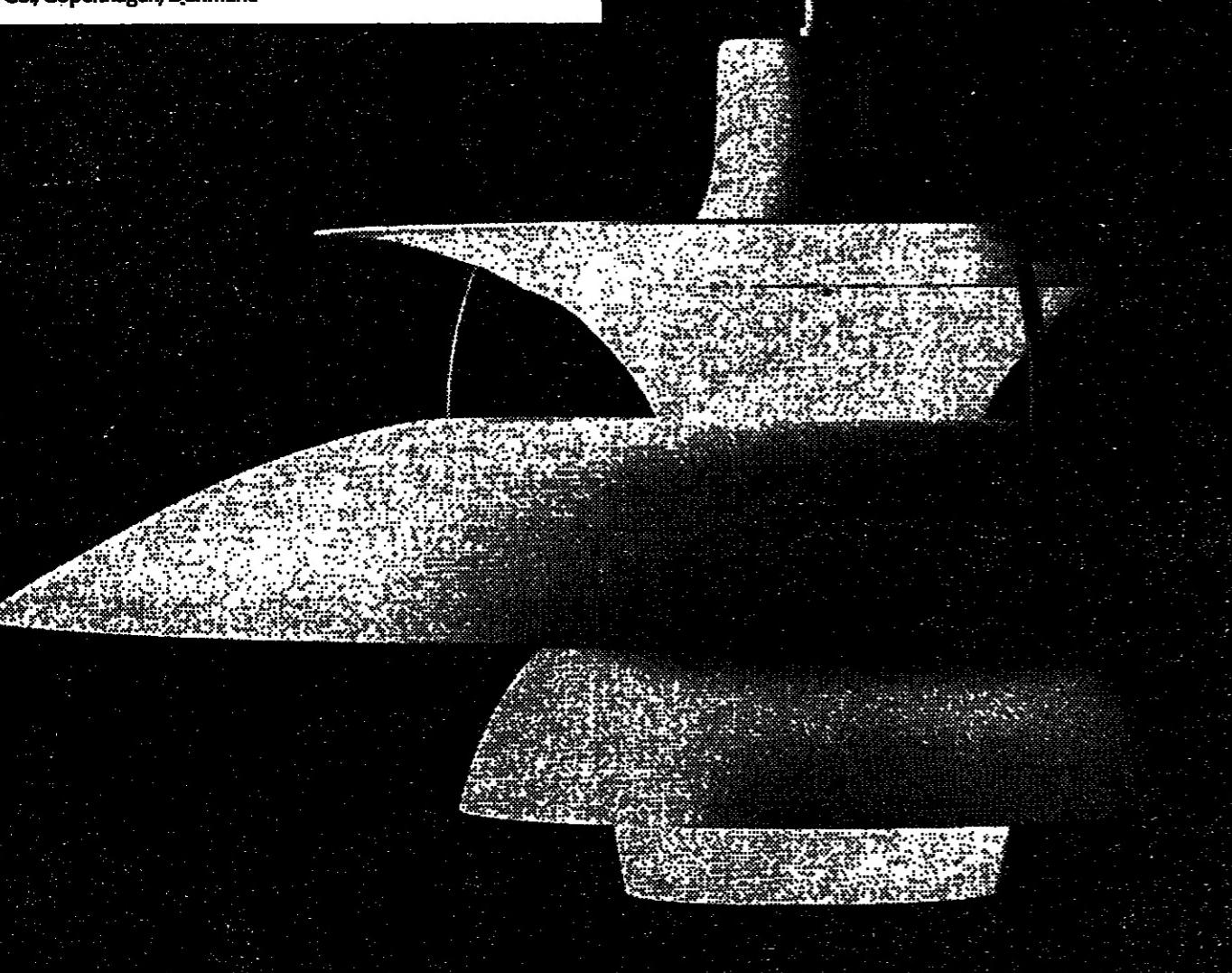
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Hilary Barnes
Copenhagen Correspondent

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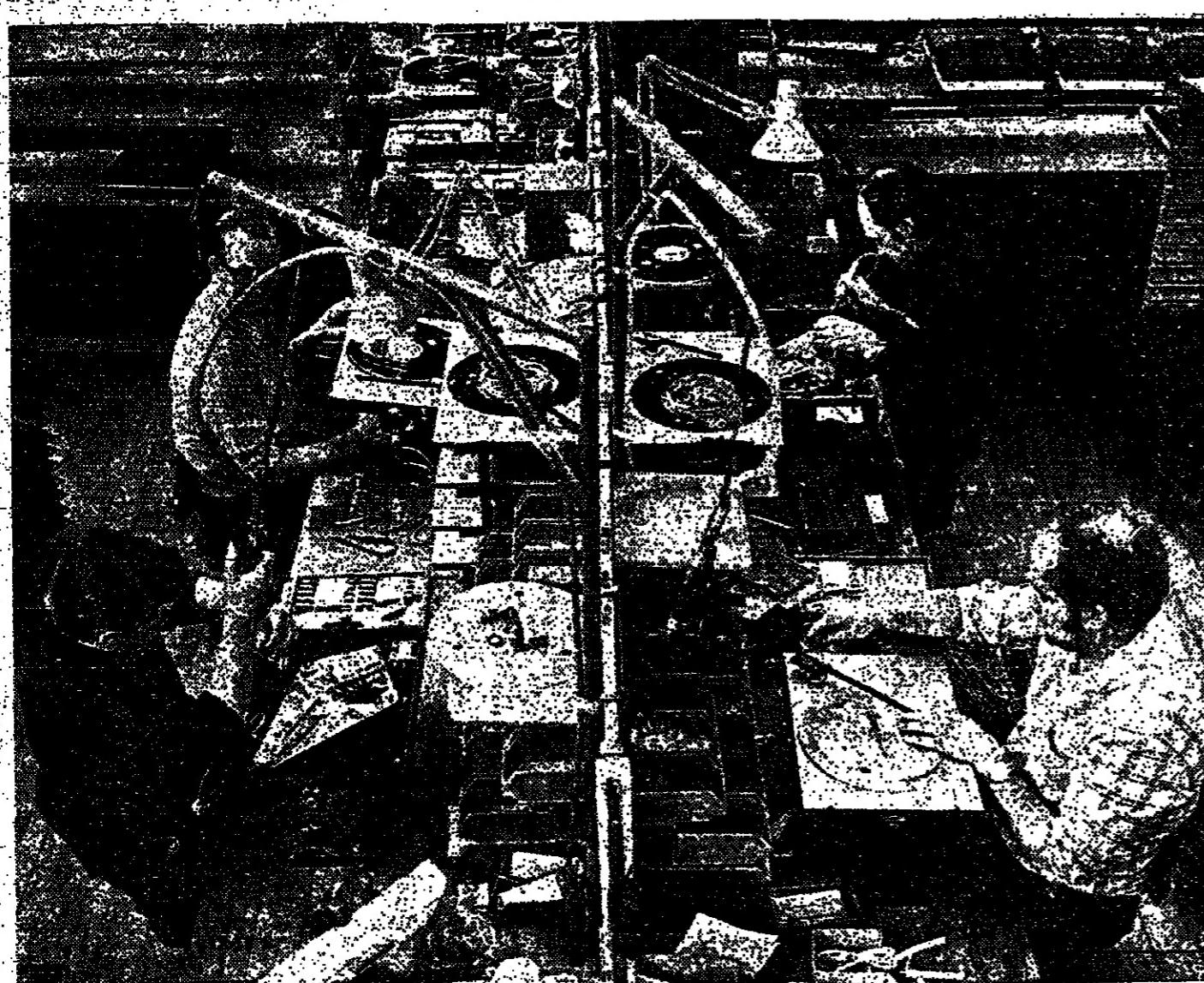
SPAREKASSEN SDS

Foreign Department, 27 Fredericiagade, DK-1310 Copenhagen K

Information

BERLINGSKE TIDENDE - daily morning newspaper

DENMARK III



Electronics is among the advanced technology industries where Denmark has established a useful presence. Here record players are being assembled at the Struer factory of Bang and Olufsen, which rates Britain as its biggest single export market.

Industry too small for its burdens

"OUR INDUSTRY today is a reasonably efficient, has a reasonable economic base and the capacity to develop to a reasonable degree. Unfortunately, it is too small and is not developing rapidly enough to create greater output, employment and foreign exchange."

The speaker was Mr. Georg Poulsen, chairman of the Danish Metalworkers' Union. The occasion was a meeting of the governing body of the Industrial Council (Federation of Industries equivalent). His message was not disputed. Danish employers and unions agree about the basic problem of Danish industry: it is simply that it is too small.

Denmark is widely regarded abroad as an agricultural country with highly efficient farmers. While it is true that farm produce continues to make a major contribution to the country's exports, it has long been overtaken by industry, and it is to industrial production that the Danes must look for the economic expansion needed to sustain their high standard of living and social services.

The strength of Danish industry is that it has not been heavily subsidised, even during the recent business recession, and has operated largely under free market conditions. Small companies provide the bulk of output. If they run into trouble they go bankrupt.

Employers have the right to lay off workers, with the State taking charge of maintaining the living standards of the unemployed. The surviving companies are therefore, as Mr. Poulsen put it, "reasonably efficient".

Employment figures, however, indicate the inadequacy of Danish industry in terms of size. It has never employed more than 15 per cent of the country's labour force, a low proportion for an industrialised nation.

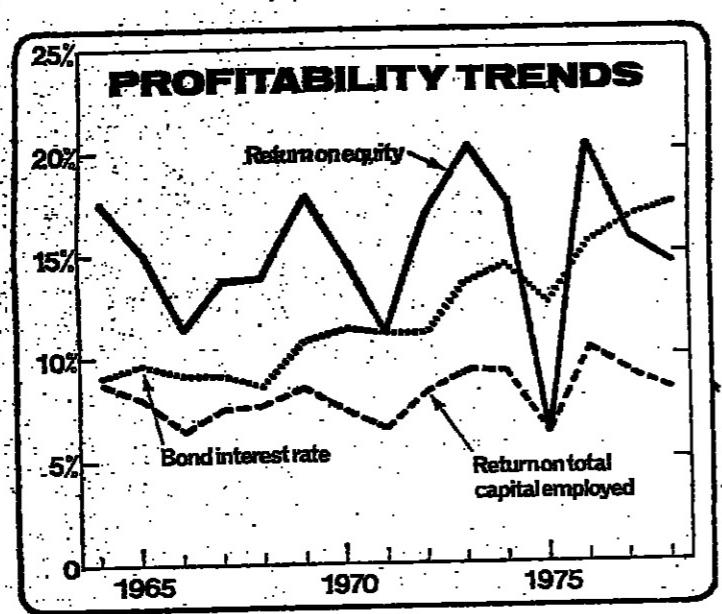
At its peak in 1973 industry employed 428,000. Last year the decline in industrial employment was broken. Companies took on 10,000 new employees, but that brought the total to some 380,000 only.

The picture of industrial employment must be set against the employment trends in agriculture and the public sector. Since World War II, some 375,000 jobs have been lost in farming. From the beginning of the 1960s the numbers working in the public sector have grown from about 500,000 to over 800,000.

Consensus

By any measure Danish industry is at present too small to support the increased burden of expanded social services. One measure is the vain struggle during the past few years to bring down the deficit on the country's current account. However, a consensus has emerged that Denmark has to "produce" its way out of its present economic problems.

This calls first for an increase in industrial output corresponding to some Dkr 15bn (£1.27bn, \$2.6bn) in foreign exchange earnings. In Mr. Poulsen's estimate, which was not challenged by the employers, to achieve this goal a further 100,000 jobs would have to be created within the export



INDUSTRIAL INVESTMENT (DKr bn)				
	1976	1977	1978	1979
Buildings	1.75	1.83	1.67	—
Machinery and equipment	3.64	3.70	3.75	—
Total	5.39	5.53	5.42	6.07

* Estimate.

industries and productivity would have to be improved by 4 to 5 per cent a year compared with the 2 per cent recorded in recent years.

The accompanying table gives industrial investment during the 1976-78 period and the official estimate of investment in 1979. During the three-year period investment averaged Dkr 5.45bn a year. The jump to Dkr 6bn last year was accompanied by an increase of some 10,000 jobs within industry.

A significant feature of the figures, however, is the continuing decline in investment in building and the emphasis on spending on machinery and equipment. Companies have been looking for quick returns on their capital and have been going for labour-saving investments. Investment of Dkr 5.45bn a year has not provided for any substantial expansion.

One reason for industry's reluctance to invest in expansion may be found in the accompanying diagram, which illustrates the cost of the capital they need to raise. While bond rates have been steadily rising, the return on capital invested by companies has remained largely unchanged.

Interest rates have been kept deliberately high in Denmark so as to induce companies to borrow abroad and help in covering the payments deficit. But with rates nudging 18 per cent, only the most efficient projects are likely to attract investment and companies taking up loans will be aiming to obtain quick returns.

The interest rate shown on the diagram is for mortgage (housing) bonds. A special feature of the Danish capital market is the dominance of these bonds. The bond market far outweighs the market in company shares. It has provided the Danes with an enviable high standard of housing. But it means that housing is at the same time a formidable competitor for loan capital.

Moreover, housing is favoured

mostly younger expansive companies which in recent years have borrowed and invested fairly heavily. Their average return on total capital employed, measured as earnings before tax and before interest charges, fell from 10.5 per cent in 1976 to 8.5 per cent in 1978. Net profits declined from 4.9 per cent to 3.7 per cent of sales during the same period.

The picture of Danish industry portrayed by the FDI is "characterised by stagnating earnings, which in the nature of things has restricted the [companies'] desire and possibility of expanding through wider investment in new plant."

Funded

In 1979 the FDI lent some Dkr 900m to its clients, of which Dkr 700m were so-called X-credits. These credits are funded by foreign loans taken up by the Government, which carries the exchange risk and passes them on to export companies through FDI at 10 per cent interest.

While the FDI believes that these credits have had a positive effect on investment, it finds that the interest rate is a relatively modest cost factor in companies' calculations. If a basis for real industrial expansion is to be created "action must be taken on the only significant cost factor we can ourselves influence, namely salaries and wages," it states.

This is precisely what Mr. Anker Jørgensen's Government tried to do in its latest package of emergency economic measures. It aimed to reduce the automatic linkage between consumer prices and wages which has hitherto ruled in Denmark and to restrain the growth in industry's labour costs.

But if the unions and industrialists largely concur in the foregoing analysis of Danish industry, and even on the need for greater wage restraint, conflict erupts over the trade-off which has to be paid for the reduction in labour costs. Mr. Poulsen told the industrialists that the workers, who would have to contribute the savings needed to boost investment, would also want rights to co-ownership and co-determination.

Thus as in other countries where the necessity of expanding industrial output to meet the costs of the welfare state has now been generally recognised, two opposing attitudes are emerging in Denmark.

The Socialist line calls for greater worker participation and control in industry as the price for higher industrial capital spending. The Liberal line sees this approach as a threat to the free play of the market which it believes has so greatly benefited Danish industry.

Denmark lacks big groups. Small companies employing between 20 and 100 account for 60 per cent of industrial employment and they, it is argued, would not be amenable to the kinds of control implied in the Socialist line.

The Government has already compromised over its economic package. Further compromises will no doubt be needed in the next couple of years. The danger is that political concessions whose combined sales of Dkr 23.2bn corresponded to just under 18 per cent of total industrial turnover.

William Dullforce



Aktieselskabet De Danske Sukkerfabrikker, the Danish Sugar Corporation Ltd., has over the years become one of Denmark's largest industrial companies, with widely diversified activities based primarily on the production and marketing of sugar.

Even if sugar still forms the heart of the Group's activities, technological know-how and production of machinery and complete factory plants for the food industry are, however, of growing importance and form the basis of extensive exports. Other fields of activity are the manufacture of paper and packing, and the production and marketing of sugar beet seed and feedstuffs.

Within the framework of the DDS Group, a staff of some 9,000 is employed in about 60 Danish and foreign companies, having a total annual turnover of more than 3 billion D.Kr. The Group consists of independent companies having their own profile and identity, including companies such as Niro Atomizer, Pasilac, Danish Turnkey Dairies, DDS-Kröyer, Møller & Jochumsen, and De forenede Papirfabrikker.

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Larsen & Nielsen - your guide in all domains of Housing Construction

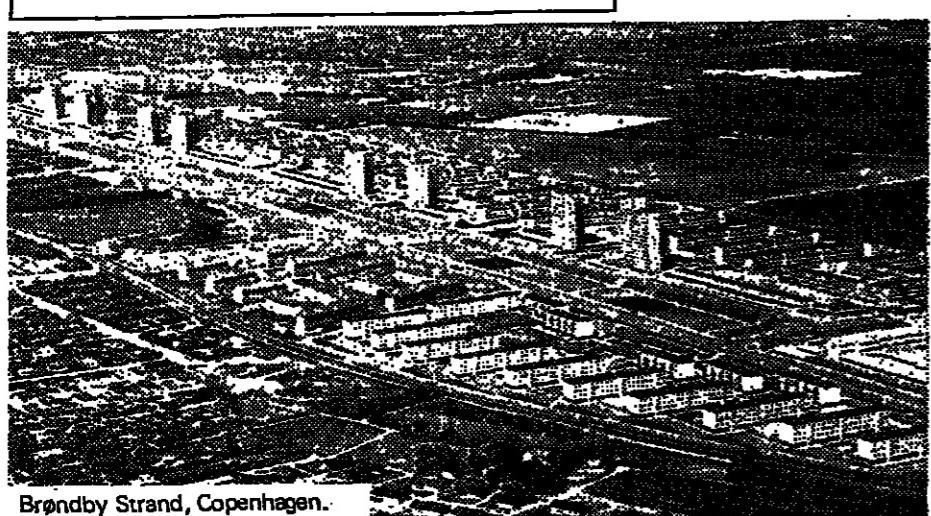
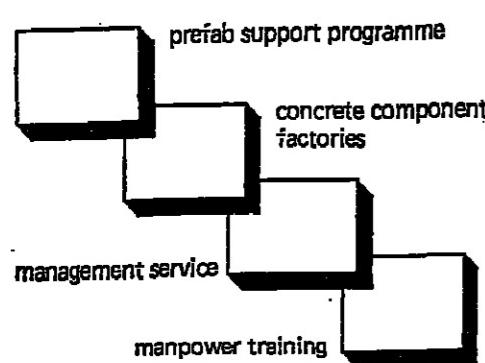
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Left: Mr. Simon Spies, founder of Conair. Right: Pastor Eilif Krogager, founder of Sterling Airways

Private airlines flourish with tourist traffic

KASTRUP, Copenhagen's airport, is the hub of Scandinavian Airlines System's services and civil aviation in the area is dominated by the international airline (SAS) jointly owned by the three Scandinavian countries — Denmark, Norway and Sweden. But under the shadow of SAS's wings privately owned Danish air carriers have built up flourishing businesses which bear witness to the Danes' entrepreneurial skills.

In fact, Sterling Airways, Maersk Air and Conair claim to carry more passengers out of Scandinavia in a year than SAS itself. Their relationship with the major airline is a delicate one. Maersk Air co-operates with SAS in Danair, the Danish domestic line, and operates charter flights for Vingresor, SAS's tour subsidiary, but both Maersk and Sterling have been chipping away at SAS's monopoly rights.

Sterling is hoping for assistance from the EEC Commission in Brussels in opening the way for it to compete against the established European airlines by flying scheduled flights at cheaper ticket prices — a Laker operation for Europe. Maersk is pressing the Scandinavian governments to revise their charter regulations so that it

can move into the so-called split charter business, picking up cargoes in many lots from several different points.

The private Danish aviation companies have not been favoured by local legislation. On the contrary, the Scandinavian countries have co-ordinated their regulations to the advantage of their own airline.

One private carrier was heard to comment bitterly that SAS has more protection than any other major national airline with the exception of Russia's Aeroflot.

The source of the private Danish companies' success is the winter search for sun. The companies have grown as charter carriers to the Danish tour concerns which from the late 1950s onwards have been flying hundreds of thousands of Scandinavians to Spain, Majorca, the Canary Isles, Greece and other southerly climes. They are now carrying Germans and Britons as well.

Colourful

Two colourful individuals originated this business. The first is Pastor Eilif Krogager of the small town of Tjaereborg, who started by organising bus tours to satisfy his own and his friends' lust for travel after the war. Hitting on the idea of putting a seat on an aircraft together with a hotel bed and offering customers a package, he founded the company which bears the name of his parish.

The second character is Simon Spies of the untidy beard — the permanent escort of pretty secretaries, owner of the gold-tipped cane (for which he once bought a seat in the Royal Theatre in Copenhagen) and other eccentric luxuries. Spies is happy to keep his operation at its present size with a capacity of around 500,000 passengers a year and is not planning to follow Tjaereborg into the German and British markets.

He earned DKK 10m before tax and showed a net profit of DKK 63m on sales of DKK 63m in 1978-79. If the internal sales of the group's own air charter concern, Conair, are included, total turnover was over DKK 1bn.

Mr. Spies set up Conair in 1965 when he took over an aviation company that had gone bankrupt. He bought five Boeing 730s for DKK 50m cash in 1970 but has not been interested in expanding Conair's operations beyond the needs of his own tour business.

Pastor Krogager started Sterling Airways in 1962 by buying two aircraft from Swissair but he quickly started to sell its services outside his own Tjaereborg concern. In 1963 and 1964 his aircraft flew charter flights for Spies; Sterling has always operated as an independent unit.

Its independence was underlined after the Pastor handed over the daily control of Tjaereborg to a new managing director who put the contracts for his tours out to competitive bidding by the charter companies. Maersk Air now does considerable business with Tjaereborg.

Sterling, however, retains 37 per cent of the Scandinavian charter market and turned in pre-tax earnings of just under DKK 40m on a DKK 675m turnover last year. The figures do not include Sterling's subsidiary operations, such as Aero-Chef, the catering unit, its forwarding company and an air training centre. Addition of their combined turnover would put total sales last year to the DKK 750m level.

Maersk Air's entry was rather different from that of Sterling and Conair. It belongs to the A. P. Moller shipping and industrial group which originally saw its venture into aviation as operations into another branch of transport.

Maersk aimed at the freight market but when it was blocked by Danish regulations from developing a home base for freight charter it turned to scheduled domestic flights, including the service to the Faroe Isles, in partnership with SAS and to tour charters.

It has a 38 per cent stake in Danair, in which SAS holds a controlling 57 per cent, the third partner being another small private Danish operator, Climber Air. Maersk Air's inclusive

GROWTH OF TRAFFIC (in revenue passenger kms flown)

	1970	1973	1975	1978	1979
Sterling	2,928	—	3,888	4,632	4,435*
Maersk Air	—	566	1,349	2,190	—
Conair	—	1,505	1,579	1,152	609†

* Estimate. † Half-year. Source: Danish Ministry of Public Works.

tour charter work still accounts for more than half its turnover, but its importance has been declining while outside leasing operations have been expanding.

Maersk has so-called "wet leasing" contracts with Iraq and Tunis, has been collaborating with Air Lanka and has even had contracts with Air France and British Airways. It also operates a helicopter service for the Danish North Sea oil operations in which its parent A. P. Moller has a major stake. Maersk Air is a more diversified aviation company than either Sterling or Conair.

Following the A. P. Moller tradition it publishes no profit and loss account but managing director Johan Paus states that growth has averaged 25 per cent a year over the past decade. Even after allowing for the effect of inflation that represents a substantial expansion.

Sterling, Maersk Air and Conair together totted up just under 8bn revenue passenger kilometres in 1978, as the accompanying table shows. There was a decline last year, as the oil price rises began to be reflected in the prices of package tours, and the three companies anticipate a further drop in tour charter business this year.

Sterling's managing director Anders Helgstrand talks of "throttling back" operations while Johan Paus feels the need to put "the brakes on" Maersk Air, which he calculates is "well into its growth curve." Both men, however, hope the tour charter business will pick up again in 1981.

Sterling at present operates a fleet of five Boeing 727s, seven Caravelle 12s, six Caravelle 10Bs and three small taxi aircraft. Three of the Cara-

velles are leased out. It has been selling old aircraft and buying new, but Mr. Helgstrand calculates that it will have 230 fewer seats available this year and by the end of 1980 it will have three aircraft fewer than at the start of last year. But it will get a new Boeing 727 in the spring of 1981.

Fleet

Maersk Air has been "rolling its fleet forward," selling off older equipment at a profit and buying five new Boeing 737-200s, an aircraft with short take-off and landing characteristics, low noise level and low fuel consumption which Mr. Paus says was produced by Boeing to meet the specifications of Maersk Air and the Norwegian Braathens company. Maersk will have a fleet of four Boeing 737-200s and eight 737-300s, with options of take more of the latter, depending on the state of the leasing market.

The private Danish aviation companies will very probably have some spare capacity in the 1980s. Flexible and enterprising as they may have been in leasing out and in timing sales and purchases of aircraft the situation will make them all the keener to move into other kinds of operation where they claim to be able to offer cheaper services than the scheduled airlines.

The Scandinavian authorities are on the verge of permitting Maersk Air to operate a split charter service. A committee of senior civil servants has recommended Ministers to ease the present regulation, which states that an aircraft can be chartered by only one person, so as to allow seven charters to share an aircraft, but with a minimum

cargo weight of 500 kg for each charter.

They have also suggested that split charters be confined to areas of the world not at present served by SAS scheduled flights. Maersk Air, the committee suggested, could operate to Australia, New Zealand, Mexico and Guatemala. It would not be allowed to fly the choicer routes to places like Nigeria and Hong Kong. Mr. Paus has commented caustically on this limitation.

The problem for the Danish authorities is that they have to get agreement from the Norwegians and Swedes for any alterations to the regulations. The three countries co-ordinated their legislation in the interests of SAS.

This was initially an important advantage for the private Danish carriers because it allowed them to operate in the Norwegian and Swedish markets as well as their own: they could not otherwise have grown to their present size. Now, however, it is not easy for the Danes to obtain changes in the joint charter flight regulations, which would favour their private companies against SAS.

SAS too has been responding to the challenge from the private companies. It has invested in aircraft which can carry freight as well as passengers. In 1978, when the authorities were ready to change the freight charter rules, SAS introduced lower freight tariffs and managed to get decision delayed.

Verdict

Sterling has not made a bid for the freight charter market but is fighting for scheduled flights. Two years ago it was blocked from flying Copenhagen-London flights for DKK 600 on a Skyrail system and appealed to the EEC Commission. It hopes for a verdict some time this year.

The Scandinavian authorities are on the verge of permitting Maersk Air to operate a split charter service. A committee of senior civil servants has recommended Ministers to ease the present regulation, which states that an aircraft can be chartered by only one person, so as to allow seven charters to share an aircraft, but with a minimum

product and bulk carriers. As the industrialised countries built up stocks of oil, all the large tankers of the A. P. Moller company were back in business.

The improvement in shipping started in the autumn of 1978 and in some trades freight rates doubled in 1979. The result was that Danish shipping companies brought in gross earnings of some DKK 9.5bn (£800m, \$1.76bn), and possibly as much as DKK 10bn.

This is close to 9 per cent of Pennmark's gross foreign exchange earnings and about half is export income. Shipping in fact is the country's third largest export earner and has maintained that position right through the world shipping crisis.

Inevitably the Danish shipowners have felt the impact of that crisis. Since the autumn of 1978 seven shipping companies have had to shut down and an eighth has sold off all its ships. The most dramatic of these incidents was the collapse last year of Dansk Franski Lines, a medium-sized shipping concern which had been in existence for about three-quarters of a century and had a special interest in tinner trades. The Government did not respond.

The DKK 2bn was a theoretical figure and not all companies would have taken advantage of the loan scheme, but it is a pointer to the extent of the liquidity shortage. Danish shipping operates with high labour costs and "flagging out," the transfer of ships to the flags of other countries, has been relatively limited. Even though recent increases in tinner rates, for instance, few tankers earn enough to cover both operating

Maritime sector fighting hard

in the West African trade. During the first 10 months of 1979 the Danish merchant fleet declined in both the number of vessels and tonnage. Shipowners sold abroad 81 vessels and five were broken up or lost. Against this 19 new ships were commissioned and five were bought second-hand. The net result was a loss of 72 vessels or 203,000 dwt, leaving the Danish fleet on November 1 with a total of 788 vessels of 8,522m dwt. In tonnage this is actually 9 per cent more than when the shipping crisis started in 1975.

The shipping companies as a whole have been feeling a cash shortage. This is evidenced by the shipowners' request to the Government to arrange for a two-year moratorium on debt repayments. The shipowners also wanted the Ship Credit Fund to be allowed under a National Bank guarantee to raise a maximum of DKK 2bn abroad over two years, to see if the shipping companies through their cash difficulties. The Government did not respond.

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CONTINUED ON NEXT PAGE

DENMARK V

Farmers incensed by new land taxation

AFTER A two-year boom in output, investment and earnings Denmark's farmers are now feeling the impact of a financial squeeze.

If it were just a squeeze on their incomes they might have borne it stoically until things improved again, but for the first time since 1945 their capital assets are being squeezed as well. This has had a dramatic effect on the inflation-financed mechanisms by which younger farmers with large fixed interest mortgage debts have in the past been able to keep themselves going.

The value of farm properties suddenly and unexpectedly ceased to rise last year, partly as a result of new legislation which means that only a person with agricultural training can acquire a farm. Newly established farmers, with large mortgages and bearing the cost of modernisation investments, have rarely been able to make ends meet for the first few years until the inflation of prices has eaten into the real value of the fixed interest debt, but they have been able to finance their losses with security in the inflationary increment in the value of their farms. Last year many of them suddenly found that they could no longer borrow more money.

Under this twin threat to their livelihood, farmers in Jutland attracted 4,000 to a meeting at the end of October to protest against the alleged passivity of their own leaders in face of the problems. Not even in the 1960s, when the farm population was decimated after the formation of the Common Market, closed some of their main export markets, was there a comparable show of anger by the farmers.

Stiffened

If nothing else, the protests stiffened the resistance of the leaders of the Agricultural Council, the umbrella organisation which includes all the farmers' organisations, when the farmers received a new slap in the face from the Government. Following the 5 per cent devaluation of the krone and the Green krone on November 30, the Government proposed an 11 per cent special land tax on farms to cream off the theoretical DKK 800m gain in farm incomes resulting from the devaluation. The Government argued that as everyone else was being expected to show income restraint, it was only fair that the farmers did too.

Declaring that the farmers' prospects were worse than at any time since the early 1960s, or even in the agricultural crisis of the '30s, Mr. H. A. O. Kjeldsen, president of the Agricultural Council, went to war on this proposal. At the time of writing he had persuaded the Government to reduce the tax to seven per cent.

The farmers feel that the land tax is the last straw. Generally high Danish cost and specifically the mortgage interest rates, which for farmers average about 18 per cent, have put them at a disadvantage in relation to their Continental competitors for several years. The



Farmers took their tractors to town to protest at the new land tax, blocking the streets of Copenhagen as they converged on the Parliament buildings

devaluation might have enabled them to claw back a bit of the difference. What to the farmers seemed particularly unfair was that their incomes have fallen over the past year anyway, and are likely to fall in 1980 as well, in nominal as well as real terms.

Gross factor income (GFI) — sales income less the cost of inputs and changes in the value of inventories and herds, which defines what is available for investment and private consumption — fell from DKK 14bn in the year ending June 30, 1978, to DKK 13.9bn in the following year. Real incomes fell by 3.5 per cent, according to the Copenhagen University Institute of Agricultural Economics, which has also predicted a decline again in 1980, although following the devaluation nominal GFI may stabilise.

The income boom in 1977 was caused by a variety of factors including a bumper good quality harvest and improving producer prices for animal products. Investment was also stimulated by a number of changes made by the Government, not least the introduction of a system for guaranteeing farmers against exchange rate risks for part of their foreign exchange loans. The two factors caused a near doubling of investment in pig farms from 1976 to 1977-78, although the relatively high investment in dairying in 1974-75 tailed off sharply at the same time.

The farmers were taken aback by the land tax plan, partly because it seemed an extraordinary treatment to mete out to a major export industry when the Government's entire strategy is based on stimulating exports.

Pig farmers, in this era of

Production

Last year milk production, under the influence of EEC policies, declined slightly from 3.93m tonnes for the first nine months to 3.92m tonnes. Beef production rose by about 7 per cent to 205,000 tonnes and pigmeat production by about 11 per cent to 698,000 tonnes. In the whole of 1979 well over 13m pigs were slaughtered compared with 11m in 1977 and 12m in 1978 — easily a record.

But producer prices did not develop satisfactorily. Milk prices rose by about 2 per cent, beef prices were unchanged and pigmeat prices fell by about 6.5 per cent for the first nine months of the year, so that the seemingly satisfactory increase in agricultural export income of about 12 to 13 per cent did not bring much benefit to the farmers.

Despite the difficulties which the farmers face today, the prospects for the industry do not look as bad as the farmers' leaders are painting them.

Substantial investment in 1972-73 and again over the past two years have brought the primary producing as well as processing industries up to a high level of efficiency and there are no threats to the basic

factors which have made Danish agriculture an export success.

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H.B.

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Maritime

CONTINUED FROM PREVIOUS PAGE

and capital costs. On the other hand tankers now account for no more than about 10 per cent of gross Danish shipping earnings, about half their previous share. The liner trade accounts for about half gross earnings. Liners experienced a higher load factor last year, while the shipping conference tariffs ensure them of stable freight rates.

The rise in rates for product carriers has also helped. The Danes have been building up their product carriers fleet over the past few years and it is estimated today to account for about 14 per cent of the total tonnage. East Asiatic, for instance, had to take over two carriers built by its Nakskov shipyard a couple of years ago, when Greek owners refused to accept delivery. It has been operating them at a good profit and is now expanding its product carrier fleet.

In the event the improvement in freight rates last year came at an opportune time and, although the shipowners have not withdrawn their request for a two-year debt moratorium, most of the bigger companies certainly feel less urgency about it. The situation is not so bright for the so-called "coaster" fleet, the 500 or so vessels of 2,000 gross tons or under, which are a special feature of Danish shipping.

"Coaster" is a misnomer, since many of these ships operate worldwide in the tramp and even liner business. They have also been a favourite form of investment for many Danes, encouraged by the tax system, with the result that most coasters have several credits covering 80 per cent of the contract price for new orders at

8 per cent interest over a term of 14 years, including an initial four-year grace period on interest payments.

In addition, in 1978 the Government brought forward some orders for State-owned ferries, naval, fishery inspection, anti-oil pollution and marine research vessels and put together a package of orders worth about DKK 650m. Most of these vessels involved sophisticated technology and were labour-intensive, helping to cut lay-offs.

Traditionally, about half the output of the Danish shipyards was exported. As a result of the subsidies granted by other governments to their industries, which blocked the Danish yards' access to their old customers, by mid-1978 only 10 per cent of their order books for new vessels were for foreign account.

At the end of December 1978 the Danish yards had 50 ships of 644,000 dwt on their order books. In January 1979 they had had orders in hand for 116 vessels totalling 3.6m dwt. Some new orders were placed during 1979 but in November five yards reported that they had work for no more than about six months.

Worst off was Burmeister and Wain and the small Svendborg yard, which calculated that it would retain staff in its new building berth only until January. Burmeister and Wain negotiated the merger of its diesel engine division with that of Maschinenfabrik Augsburg-Nürnberg (MAN). This brought DKK 300m which induced the Government to revise its decision to reject credit guarantees for five bulk carrier orders

Burmeister hoped to win from Hong Kong and Norway.

Some yards are better off. Odense Staalboksværft, owned by the A. P. Møller group, has orders for 16 ships of 334,000 dwt, for a 7,500-ton steel barge and for four modules for offshore oil drilling platforms, stretching until the middle of 1982. But it must at the same time be remembered that this yard, capable of building giant ULCCs, has had to cut its labour force by about half.

Quickly

The Nakskov yard, which belongs to the East Asiatic group, has an order from its parent for a 33,000-ton product carrier for delivery in the third quarter of 1981 and is building two ferries for the Danish State railways. Assuming that it takes about 18 months to get from contract negotiations to the delivery of the type of ships in which it specialises, it needs new orders quickly.

The Aalborg yard, one of three in the Lauritsen group, has won a cruise liner order for delivery in 1982 and has two reefers still to build for its parent company. It has some holes in its programme but is well bolstered by its boiler-manufacturing division and repair work.

Even though the improvement in some shipping trades last year could also mean that there is a little light on the horizon for the shipbuilders, capacity at the Danish yards is probably still too great. They will have to advance well into the next decade before they can really hope for better times.

W.D.

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Plan to reduce oil imports

DENMARK HAS no natural energy resources of its own apart from some North Sea oil and gas finds which are modest when compared with the British and Norwegian offshore reserves. Since 1973, when the first major OPEC price increases shook the industrialised world, the Danish authorities have made a concerted effort to plan rationally for future energy supplies.

The new energy policy tabled in 1976 aimed at reducing the country's almost total dependence on imported oil. It resulted in a plan to spend about Dkr 38bn (£3.2bn, \$7bn) on energy programmes during 1978-83. This would have been the equivalent of about 23 per cent of all State investments during the period.

The main elements of the plan were to be an active energy-saving campaign and a four-fuel diversification programme, in which coal, natural gas from the North Sea and nuclear power would reduce the reliance on oil. During 1979 some elements of this plan have crystallised successfully but others are proving to be more difficult and costly than originally envisaged.

Denmark was complimented by the International Energy Authority Agency (IEA) for its efforts to cut energy consumption but has nevertheless to recognise that its target of reducing total annual consumption to 19m tonnes oil equivalent (TOE) by 1985 will not be reached until 1987 or 1988. Even that will require increased expenditure.

The nuclear option is in abeyance. Public opposition to nuclear power surfaced after the accident to the Three Mile Island reactor in the U.S. and with doubts also being expressed within its own parliamentary groups. The Social Democrat/Liberal coalition then in power decided in August that the introduction of nuclear power stations would be put to a national referendum.

No date has been set. The referendum will be advisory not binding, it has been stated, and may well not be held until 1981. Meanwhile the Economic Advisory Council has been commissioned to report by May next on the economic consequences of either rejecting or adopting nuclear power.

On the positive side, the switch from oil to coal as the primary source of energy for power stations has gone faster than scheduled and has been the major factor in reducing the country's dependence on oil from 87 per cent of total requirements in 1973 to less than 80 per cent now. In the original plan coal was to have accounted for 3.3m tonnes or just over 17 per cent of total consumption by 1985. In 1978 coal was already supplying some 3.6m tonnes, or not far short of 19 per cent of consumption. Almost 60 per cent of electric power output was fuelled by coal and this proportion is now confidently expected to climb to 80 per cent in the opening years of this decade.

The speed at which coal has been introduced has eased the Government's dilemma over nuclear power, which in the 1976 plan was supposed to provide 12m tons by 1985 and 5.7m tons by 1995. Coal would seem to be well on the way to filling the nuclear gap at least until the middle of the 1980s.

Diversify

The Danes have also managed to diversify their sources of coal imports. About half comes from Poland, but sizeable quantities are supplied by West Germany, South Africa, the Soviet Union, Canada and Australia. This diversification could be a source of strength when the rush develops in other industrialised countries seeking to move away from oil.

The most significant development in the Danish energy picture last year was probably the finalisation of the plan to land and build a distribution network for North Sea gas. In March the State-owned Dansk Olie og Naturgas (DONG) company signed an agreement with the privately owned Danish Underground Consortium (DUC), the operator on the Danish North Sea shelf, for the purchase of 55bn cubic metres of gas over a 25-year period, with the first deliveries starting in 1984.

In June the Government signed contracts with DONG to cover the Dkr 6.2bn project for laying the submarine pipeline to carry the gas ashore and for the construction of a network to distribute it between 400,000 and 600,000 households in the main urban areas. DONG obtained Dkr 855m in share capital and will raise the rest of its funds by borrowing on the open market.

In September the DUC applied to the Government for

authority to develop the Cora and Bent gas finds (now renamed Tyra and Rørvig) and to start production of associated gas from the Dan and Gorm fields. It costed this programme at Dkr 3.35bn, which will be additional to the investments to which it is already committed for production of oil from Dan and Gorm.

The DUC warned that to start gas deliveries in 1984 it would need Government approval for the establishment of production facilities no later than April this year. There is now little doubt, however, that the biggest single industrial project ever undertaken in Denmark is out of the starting blocks.

It has been a controversial project. At one time the DUC companies—A. P. Møller, which has the sole concession rights to the North Sea oil and gas, Shell, Chevron and Texaco—argued in favour of exporting the oil and gas to other EEC countries with existing treatment and distribution installations.

Some Danish economists claimed that the gas distribution network would not give a positive return on investment unless the gas price was kept artificially low. Mr. Gerhard Jensen, DONG's managing director, rejected these estimates, claiming that they were based on misleading assumptions. But the argument that appears to have weighed heaviest with the politicians was that Denmark would be able to reduce its dependence on imported oil by going ahead with the gas scheme.

The DUC has also been more cautious than the consultants employed by the Government. De Goyer and MacNaughton, in evaluating North Sea petroleum reserves, last March D and M reported that recoverable reserves of oil and gas on the Danish shelf were larger than had been thought. The oil alone could be sufficient to meet demand within 30 and 40 per cent of Denmark's energy requirements in the 1980s, it claimed.

It put proven reserves in the five oil finds so far explored at 361m tonnes, with possible additional reserves of almost 80m tonnes. D and M estimated that output from these fields could reach 3.4m to 4.5m tonnes a year.

The DUC's published plans point to a peak output of around 3m tonnes a year. It has been producing Dan at 500,000 tonnes a year. The Gorm field is scheduled to come on stream in the beginning of 1981 and output could build up to around 2m tonnes a year. The smaller Skjold field is still under appraisal but DUC estimates that "reasonable production rates" could be obtained from it.

De Goyer and MacNaughton also reported "reasonable prospects" that further exploration would raise recoverable gas reserves from about 115bn cubic metres in the fields so far explored by an extra 60bn cubic metres. The DUC-DONG contract is based on the assumption that recoverable reserves are about 75bn cubic metres.

Under that contract DUC will build up gas supplies to 2.5bn cubic metres a year. D and M estimate that it will be able to deliver some 4bn cubic metres by the mid-1990s. DONG has made an agreement with Ruhrgas which will enable it to start using its distribution network to supply Danish consumers with gas from the West German network as early as 1982, two years before DUC is scheduled to deliver its gas.

Exactly how much the North Sea will contribute to Denmark's energy needs over the next quarter century is still rather a matter of conjecture. Some of the oil and gas on the Danish Shelf is found in difficult chalk structures, as DUC's experience with the Dan field has demonstrated. On the other hand D and M report that new prospective structures remain to be explored.

It would seem fair to assume that natural gas can contribute some 15 per cent of Denmark's requirements in the second half of this decade. If oil production reaches 2.5m tonnes a year the country would be close to getting 30 per cent of its energy from domestic sources. That would be a real improvement from the vulnerable supply situation highlighted in the 1970s by the OPEC oil price increases.

W.D.

Banks chafe under credit curbs

THE DANISH banks are becoming increasingly restive under the direct controls to which they are subjected and which are causing them to lose their shares of the credit market. But as the new decade begins there seems no likelihood that the bonds will be loosened.

On the one hand the National Bank (central bank) under its present governor, Mr. Erik Hoffmeyer, practises the philosophy that monetary policy is not the responsibility alone of the central bank but one to be shared by the banks. As the banks themselves, taken collectively, cannot do much about deposit growth, they have been taught to regard lending business with caution, and indeed, even with suspicion if the borrower is one of those creatures believed by Danish politicians to be responsible for the country's persistent current balance of payments deficits—the consumers.

On the other, the banks symbolise monetary wealth and are therefore subjected to other restrictions emanating from Governments, which are anxious that the banks, as their contribution to incomes policy restraint should not earn too much.

This has never actually prevented the banks from earning enough to meet the consolidation requirements compatible with banking law, but all the major banks have in the past few years, for the first time, had to raise subordinate capital abroad in the form of loans.

This became necessary partly because investors have got the Government's message. The bank shares index, with 1972 as 100, is now around 55, or about 35 percentage points below the total index. The low share prices make it difficult for banks to raise new share capital. As the decade begins the net of restrictions on the banks has if anything been tightened and the prospects for earnings are not bright.

The restriction which the banks resent most is the "temporary" ceiling on bank advances introduced in 1969. The ceiling, which applies to loan commitments, has been adjusted 23 times over 10 years and is now 87 per cent higher than it was at the start. But in the same period Denmark's Gross Domestic Product has risen by almost 200 per cent, so it is clear that the banks' market share has fallen.

The mortgage bond market—and since a budget deficit emerged in 1975, the market for Government paper—the market for private mortgage notes, loans by pension funds and insurance companies (recently, however, severely curbed by the Government), and foreign lenders have all increased their market share.

Some of these changes have suited the authorities. Money raised in the "grey" market is more expensive than bank

credit, thus helping to curb the demand for money, while a main purpose of the credit ceiling is to force business borrowers to borrow abroad, thereby helping to finance the current account deficit.

The banks feel, however, that although the credit ceiling may at first have been effective, by now so many alternative channels have been developed that the effect is not so much to control credit expansion as to prevent the banks from obtaining a fair share of it, inhibiting competition between the banks and other credit institutions and between the banks themselves.

Failed

Although the question of replacing the ceiling on advances with some other system is under discussion, the banks have so far failed to convince Mr. Hoffmeyer that they have found a better alternative and they seem to be stuck with it.

The second restriction which the banks feel is so rigid as to prevent the banks from striking out in new directions. In fact the restrictions have in some cases incited the banks to explore new territory.

Computerised

Within the past year or so both the commercial and savings banks have developed one of the most complete and advanced computerised on-line time-sharing schemes in Europe. As virtually all wages and salaries are automatically paid into bank accounts, the use of cheques is universal. One consequence of this is that the banks have not found any point in introducing the expensive money machine service. As Privatbanken said in its 1978 annual report, money machines are really a reversal to the cash society. The Danish banks hope that they can skip this development and move smoothly into the cashless system through checks and credit cards and the retail system equipped with terminals for instant, paperless transfers from the customer's to the retailer's account.

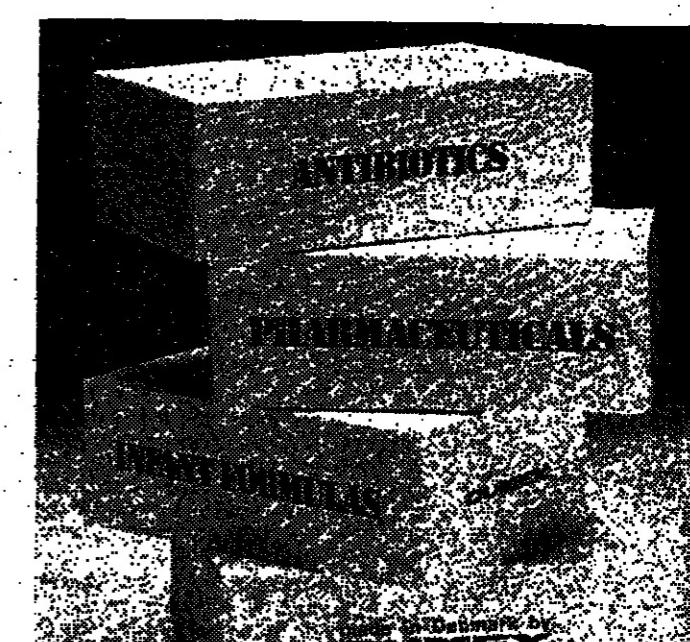
The restrictions have not prevented considerable changes by which some banks have grown and others shrunk. Copenhagen Handelsbanken, which found itself in the early 1970s with what proved to be a disadvantageous customer structure, was overtaken by Danske Bank as the bank with the largest balance sheet total, although Privatbanken, the third largest bank, managed to increase its balance sheet total slightly faster than Danske Bank.

The subsidiaries of foreign banks were also allowed room under the credit ceiling to get started and the six with local banks (as opposed to representative offices) have carved

out a substantial slice of foreign business which would otherwise have gone to foreign banks.

Last year Handelsbanken together with Svenska Handelsbanken, Finland's Kansallis-Osake-Pankki and Norway's Den norske Creditbank set up the first wholly-owned Nordic commercial bank in the U.S. Nordic American Bank and Privatbanken opened a bank in New York, while all the largest banks opened Cayman Islands branches.

H.B.



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Paolo and Fabrizio Foresio (2nd and 3rd from left) with their most important product, the MB-339

Breaking Italian barriers

Rupert Cornwell reports from Varese on the fortunes of an unusual aerospace company

"ON PAPER," said a Milan banker, "Macchi should not exist." But most emphatically it does. In an industry in which (in Europe at least) the hand of the State is becoming heavier and heavier, Aeronautica Macchi is an example of the small, flourishing, privately owned aerospace company. The paradox is superficially all the more evident in Italy, where epic industrial disasters are the staple fodder of newspapers, and where government intervention is usually the kiss of death.

Macchi, one of the world's leaders in the manufacture of jet trainers, makes money. As the same Milan banker observed, the company has assiduously cultivated a niche in the market. Owned by the Foresio family which took control in the mid-1930s, Macchi boasts industrial relations which give the lie to the profound labour tensions in the country's engineering sector, and which are visible every day at groups like Fiat and Alfa Romeo. Nowhere more so than in Italy, is small beautiful. Macchi is also the expression of the values of the city in which it was born and where its activities even today are overwhelmingly concentrated.

Antics

Like Rome, Varese is built on seven hills, but there the similarities end. The bureaucracy and intrigues of the capital are 400 miles away as the crow flies, but in psychological terms the distance might be 40,000 miles, tucked in under the Alps, Varese could be on another planet. The antics of the Rome politicians are regarded with a mixture of scorn, irritation and bewilderment. "They are a disaster, what difference does it make to them if they cost the country a billion dollars when they can get rid of an opponent?" says one Varese industrialist, talking about the still-unravelled scandal over the ENI-Saudi Arabian oil contract.

The ethic of nearby Switzerland is almost tangible. Varese is full of plush restaurants and concealed wealth. It is probably terribly boring to live in, but the Province is the richest in Italy, measured by per capita income. Unemployment (whatever the national statistics may say), is unknown, and blood-curdling political slogans are conspicuous only by their absence from the walls of the Macchi head offices and plant in Via Silvestro Salvato. Macchi and companies like it, provides part of the explanation why, despite all the lurid headlines,

Ialy managed a trade surplus last month and still has one of the strongest balance of payments in the industrial world.

It is now up to the Defence Ministry to decide whether to go ahead and commission two AMX prototypes. Technically, a strong need exists for a replacement to the ageing Fiat G-91s still in service, but in Italy political factors must never be underestimated. Parliament has to approve funds, and at present the Italian Parliament is hardly capable of agreeing on the time of day. Even so Macchi has assured work in hand at least until the end of 1981, and is currently expanding, albeit cautiously, its total workforce of around 2,000.

All in all it is an enviable situation. According to Fabrizio Foresio, Macchi's vice-president, the company which his father bought and reshaped in the mid-1930s is likely to report a rise in turnover to around L70bn (£40m), despite disruptions arising from arduous negotiation of a new national metalworkers' contract last summer. No less than 80 per cent of sales are abroad, though this proportion will necessarily drop in 1980, when work gets into full swing on the big Italian order for the MB-339. After the £1.2m (£650,000) declared profit for 1978, another year in the black will follow for 1979.

Momentum

More important, though, is the financial basis on which Macchi rests. "We are self-financed for around 80 per cent," says Mr. Foresio. "The rest comes from government aid to develop and launch new military aircraft." The bulk, in fact, comes from advance payments by customers, totalling almost £50m, according to the 1978 balance sheet.

At the same time Macchi has kept up the momentum of a vigorous but prudent investment programme. At the new Venegono complex, for example, just south of Varese, where the company has three assembly lines as well as a highly sophisticated wind tunnel for testing, new investments are brought on stream gradually, in pace with requirements. Thus there have been none of the grandiose extravagances which have so often spelled disaster for larger, publicly owned groups in Italy. Other people's money is always much easier to spend.

At the heart of Macchi's evident success, however, one suspects, is its size. Mr. Foresio, for which Macchi and Aeritalia, the state-owned company con-

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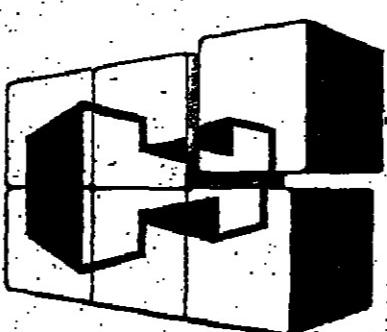
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London's small business community tries to make its voice heard

BY LORNE BARLING

AN ORGANISATION which tries to represent the interests of such diverse businesses as ITT, Marks and Spencer and hundreds of shopkeepers, newsagents and self-employed people, is bound to have identity problems.

The organisation concerned is the Consultative Group of the Greater London Chambers of Commerce and Trade, a small but serious pressure group which believes that all these concerns have one thing in common—they are getting unfair treatment and suffering as a result.

The group was formed 10 years ago as a link between the small and numerous chambers of commerce in London, with the main aim of giving them a direct voice to the Association of British Chambers of Commerce, the CBI and anyone else in authority who would listen.

Unlike the London Chamber of Commerce and Industry, which has a substantial income from its membership of large London companies and from export documentation services, the consultative group has very limited financial resources. Despite the enthusiasm of the members, they remain divided on how they should go about being representative and as a result have made little impression.

The members are concerned, like thousands of other people involved in small businesses, about their lack of representation in government at all levels, from their local councils upwards. Trade unions have their Congress, big business has the Confederation of British Industry, but they only have chambers of commerce, whose membership and influence has dwindled over the years.

Many local authorities are preoccupied with social problems, such as housing and schools, and pay little attention to the business environment which is so important to small enterprises. Since they pay a high proportion of total rates, owners of these businesses (and managers in the case of large companies) are angry.

Their problems are aired regularly at consultative group meetings, under the chairmanship of Peter Style, a Marks and Spencer store manager in South London. "I'm afraid we're not a very impressive group of people, but we feel we ought to be represented through someone so that our views get to the people who make decisions," he says.

Part of the problem, he believes, is that chambers have allowed their function to be taken over by councils, groups such as the National Federation for the Self Employed, and even Quangos.

But the real failure of the movement appears to be that members are undecided and unresolved about who should represent them. Some believe it should be local councils, others the London or Westminster Chamber of Commerce, and a few look towards the CBI.

politically neutral, some are strongly anti-Labour, particularly on the question of rates. Since 70 per cent of rates in the Inner London area come from businesses and 86 per cent in Westminster.

Some chambers have good relations with their councils, but others have to fight every inch of the way to improve minor but essential business amenities such as parking facilities near shops. In general, most chambers believe that the environment in London for small business has deteriorated so seriously that further decline is inevitable. They therefore feel their rates are not being well spent.

Aside from the paperwork problems which mounted under the previous Government, there are chronic shortages of shops and offices in some areas, particularly Westminster, and profits have declined to the point where many of the businessmen are claiming they are tempted to look for salaried employment.

Westminster Chamber is now preparing a report on the shortage of office and shop employees, which it believes is largely caused by commuting and housing costs young people face today. For instance, the majority of girls of 17 cannot afford to live in central London and yet the cost of commuting from the suburbs is prohibitive on comparatively low wages.

However, Westminster Chamber is a well-known organisation and the findings of its report will no doubt be listened to by the Greater London Council and British Rail, even if they don't do anything about it. At present, smaller chambers have no means of even having their views heard, nor do they have the funds for research projects.

At present there are about 30 larger chambers and perhaps 50 small ones, in the consultative group, all representing perhaps 25,000 members. They vary greatly in effectiveness, and there is often rivalry between them for membership in an area. Some have less than 50 participants, and are quite unofficial but there is no restraint on who can start a chamber.

About half the larger chambers are part of the consultative group, which represents 9,000 members and is

funded by the Westminster Chamber, and most have very limited incomes from membership. It is therefore far too expensive for them to join the CBI or the Association of British Chambers of Commerce.

Peter Style is an energetic chairman of the group, still incorrigibly optimistic about the recommendations of the 1972 Devlin report on industrial and commercial representation. He points out that Devlin rightly saw the need for a so-called Confederation of British Business to represent the views of chambers.

This would have drawn on the regional strength of chambers and their strong international connections, and Mr. Style wonders why so little was done about forming such a body, since it was the main recommendation of Devlin. He feels his own organisation is too small to take any effective action in starting it.

In the absence of any progress in that direction, some members of the consultative group now feel that the only real alternative is to make an approach to the CBI, although this could be divisive since not all would be in favour and in any case the CBI may not be responsive.

Difference

Others believe that their interests will best be served by an all-out attack on local councils, which some clearly far-from-neutral group members now believe to be dominated by Marxists who are intent on hindering rather than helping local business.

This difference of opinion suggests that the chamber of commerce movement in the area has lost direction, and supports the Devlin view that there should be efforts to unify the whole network of chambers under strong umbrella organisation which has the ability to make people listen to its views.

As Mr. Style points out, his consultative group is itself divided on what should be done, but with considerable encouragement from the present Government and the sympathy of Sir Keith Joseph, it appears that the sooner it decides what it wants the better.



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Gold's place at Venice summit

BY SAMUEL BRITTAN

THES MOST recent dizzy records in the gold price reflect world political uncertainties. After all you can hardly bribe a rebel tribesman with Special Drawing Rights; and he would be taking a gamble in accepting in the Hindu Kush paper money of any kind.

Yet there is more to the gold craze than that. For last week's events simply added to a gold boom which had already reached amazing heights. For most of recorded history gold has more or less retained its real value against goods and services. But in the last few years it has done far more. By last September the real value of an ounce of gold in terms of U.S. goods and services was five times as high as in the late 1960s. At the end of last week it was about seven-and-a-half times as high.

It would seem that the markets are taking a very sceptical view of the supposed conversion of the major world governments to monetarist policies. They are sceptical of either the ability or the will of governments to limit the supply of paper currency when the going gets rough. And who, in the face of the historical evidence, is to say that they are wrong? The fundamental connection between the putting up of world politics and the gold boom is that when governments give priority to guns, they become less particular about running budget deficits or the way the deficits are financed.

Proposal

The French President, M. Valéry Giscard d'Estaing, has already promised proposals for world money reform at the Western summit in Venice in June. What they will be, hardly anyone, even in Paris, seems to know. It is quite usual for world statesmen to promise to do something and then ask their staff to work out some suggestions. But the President may well suggest that national monetary authorities should resume a commitment to buy and sell gold at pre-announced price levels or ranges.

What better place to discuss gold and allied topics than Venice? Once did she hold the gorgous East in fee. And was the safeguard of the West? But the instinctive and

stuffy reactions of the U.S. and British Treasuries will be to look down their noses at such ideas and stick to the plough path of the proposed IMF substitution account which is so patently inadequate to the real problems.

Surely an altogether more constructive response is required to the French President's gropings. A stable link between currencies and commodities of intrinsic value, would do more to establish confidence in world money than any number of domestic monetary targets—indispensable though the latter are. But it is important that there should be genuine convertibility of currencies into something else; and not merely a backdoor system for reintroducing fixed exchange rates.

Difficulty

A more basic difficulty would be to decide at what level or range to peg the gold price. A price of anything like \$500 discounts far more inflation than has yet occurred; and to remonetise central bank reserves at such levels would lead straight into the inflationary trap.

In short, the immunity con-

Safest bets first and last

ON PAPER, the safest bets on today's two programmes would appear to be in the first and last races at Leicester and Sedgefield respectively. For instance, Killer Shark, a useful performer on the flat, and one of a handful of jumpers that Gavyn Pritchard-Gordon trains

RACING

BY DARE WIGAN

at Newmarket, has shown sufficient promise over the minor obstacles to suggest that he ought to win Division I of the Nomad Novices Hurdle (145) at Leicester.

If Killer Shark is a useful animal on the flat, he is nevertheless some way inferior to

further on trade unions ever since 1975 and now contained in the 1974 Act (as amended in 1976) is pervasive, unless and until Parliament decides otherwise. The act of judging whether a trade unionist's call to industrial action by his members and other workers is not for the judicial forum but almost exclusively for the industrial arena.

It is well that those who have the task of reviewing the state of labour law should be clear what it is that the courts have declared is the meaning of the phrase, "in furtherance of a trade dispute." It was because the first test in its pure form has had no proponents other than

another test, in the MacShane case itself, by saying that the act done must have some "practical" effect in bringing pressure to bear upon the opposite side to the dispute. Acts done to assist the morale of trade unionists whose cause is favoured is not he ruled, protected by the immunity. The first test in its pure form has had no proponents other than

the other side in a trade dispute is likely to have the desired effect.

To adopt Lord Wilberforce's approach would be to convert the patently subjective test, prompted by the legislative wording, into a purely objective test.

It follows that once it is shown that a trade dispute exists, the person who acts, and not the

draws their labour from all newspapers, including the national newspapers, so that the public was bereft of information, except on radio and television, the public interest would be severely damaged. Would a national newspaper threatened with indefinite closure (and perhaps even extinction if the closure lasted for a long time) be entitled to ask for an injunction, notwithstanding that the trade unions would be able to show convincingly that they had acted in furtherance of a trade dispute?

Lord Scarman clearly thought that if a trade dispute endangered the nation, or put at serious risk fundamental rights, such as the freedom of the Press, it could well be a proper exercise of the court's discretion to restrain the industrial action pending trial of the action.

That means that ordinarily the courts would refuse to grant an injunction when it was more likely than not that the trade unionists would succeed in their defence. But that does not mean there may not be cases where the consequence of a general strike crippling the economy of the country irreparably, and granting the injunction ought to be granted.

When it comes to considering the breadth of the immunity of trade unions, the discretion of the courts to protect the fundamental interests of the country is not an unimportant factor.

THE WEEK IN THE COURTS

BY JUSTINIAN

its author. The second test found no favour with the Law Lords in the MacShane case. Morale is a vital factor in all confrontations "whether at El Alamein or in Fleet Street."

The third test favoured by some of the judges in the Court of Appeal was that the act done must, in the view of the court, be reasonably capable of achieving the objective of a trade dispute. This view, in a modified form, was acceptable to Lord Wilberforce, but the majority of the Law Lords rejected any test that had the effect of enabling the court to substitute its own opinion for the bona fide opinion held by the trade union or its officials, whether action proposed to be taken or continued for the purpose of helping one side or bringing pressure to bear upon

court, is the sole judge, of whether his acts will further the dispute. If he is acting honestly, Parliament has left it to him to choose what he does.

Many judges find it irksome to be so comprehensively thrust aside in the determination of labour issues. But Lord Scarman reflects another, contrary judicial view when he states: "I confess that I am relieved to find that this is the law. It would be a strange and embarrassing task for a judge to be called upon to review the tactics of a party to a trade dispute and to determine whether in the view of the court the tactic employed was likely to further, or advance, that party's side to the dispute."

It was Lord Scarman who

raised, however, an intriguing

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INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

A distinct feeling of surfeit

BY NICHOLAS COLCHESTER

THE INTERNATIONAL bond markets were being run by a skeleton crew last week. The Swiss market was open only on the first two days. The Japanese were effectively absent all week. In Dusseldorf, Frankfurt and London trading desks were thinly populated. Deutsche Bank, for instance, is resuming full market making in dollar bonds only this week.

Nobody who stayed away missed anything except the erosion of the gold market. The gold price surged to \$630 an ounce before receding to \$600 for a net gain of \$30 over the week. The dollar exchange rate was again under pressure, dipping briefly below DM 1.70. The U.S. bond market finished the week in poor shape. With yields of Government bonds falling a point on both Wednesday and Thursday. The three-month Eurodollar interest rate fell up to 144 per cent.

The result was that prices in the dollar sector of the International bond market fell by an average of 1 per cent in thin trading. Kidder Peabody pointed out that this restored yields to the highs recorded in the last week of October last year, with long bonds of good quality paying over 12 per cent to maturity. "The prime rate

is down to 10.5 per cent,"

the European Investment

Bank is due to be priced on Monday night. This must be considered a ticklish task

for the two-tranche Yankee bond

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FT Monthly Survey of Business Opinion

GENERAL OUTLOOK

New drop in confidence

CONFIDENCE ABOUT general prospects for business fell last month after the slight recovery in November, taking the overall index of business opinion to its lowest level for over three years.

Of the three industries surveyed in December, companies involved in the paper sector and connected businesses were more pessimistic than they were when last quizzed in August.

Only two of the 12 engineering companies surveyed said they felt more optimistic. But brewers and distillers were, if anything, slightly more cheerful about prospects than they had been in August.

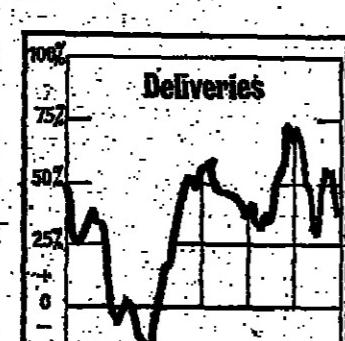
ORDERS AND OUTPUT

Orders fall again

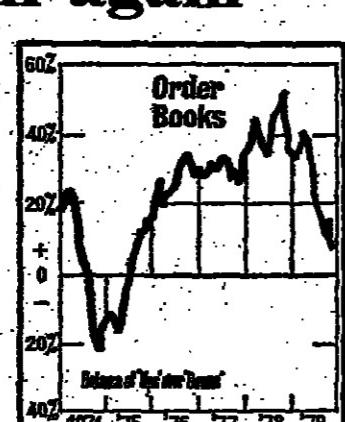
THE NEW order index fell again, with the engineering industry in particular reporting lower demand as a result of weaker industrial confidence and falling investment. There were reports in the brewing sector of lower Christmas sales and cutbacks in hotels and caterers as a result of a shortage of overseas visitors.

The index of order levels also continued to drop. Firms in the paper industry and connected businesses were particularly pessimistic about order levels.

There was a further fall in expected levels of output, with the median expected increase over the next 12 months falling



to 4.6 per cent from 4.7 per cent.



to 4.6 per cent from 4.7 per cent.

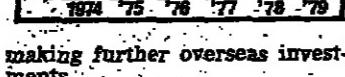
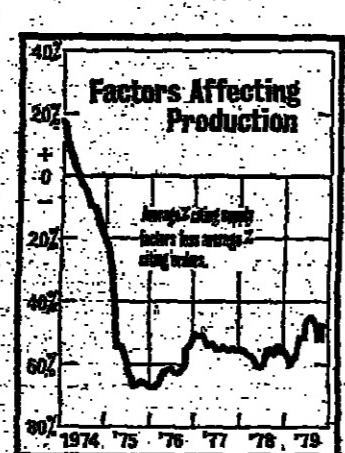
CAPACITY AND STOCKS

Mixed outlook for stocks

COMPANIES HAD mixed opinions about the outlook for stocks. Both the engineering and the paper and connected industries expected a drop over the next 12 months in stocks of raw materials and components and of manufactured goods. But the brewing and distilling group thought work in progress and manufactured goods stocks would increase.

As a result, there was a rise in the indices for work in progress and stocks of manufactured goods, and a fall in that for raw materials and components.

There was little change in the pattern of answers on the ques-



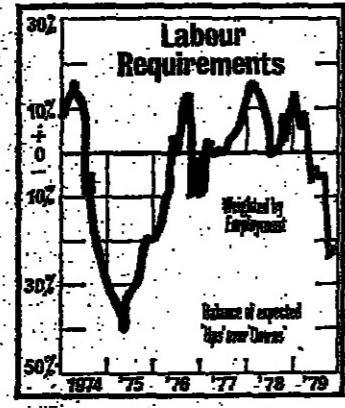
making further overseas investments.

INVESTMENT AND LABOUR

Lower spending forecast

THE INDEX for capital expenditure dropped back. Both engineering companies and firms involved with paper and connected businesses reported less buoyant investment intentions than they had in August.

Asked about the impact of the abolition of exchange controls on their investment planning, 19 of 31 companies questioned said there would be no effect. Of the 12 which thought the measure would have an effect, none had any specific investment plans in mind, although two said they would inject additional capital into overseas subsidiaries and two that they would consider



making further overseas investments.

COST AND PROFIT MARGINS

Sharp rise in prices

ALL THREE sectors expected higher price increases over the next 12 months than they had done in August, with a big rise in the number of firms forecasting price rises of more than 15

per cent from 16.6 per cent the median expected increase in costs rose to only 14.1 per cent from 14.0 per cent.

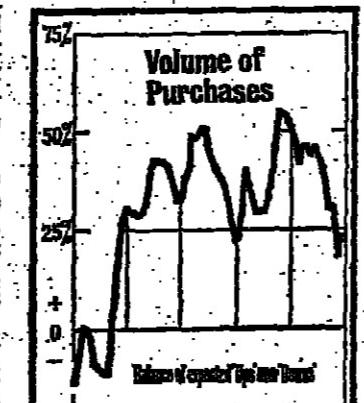
Despite the expected increases in prices, all three sectors were gloomier about profit margins than they had been in August. The profit margin index dropped back again to show more firms expecting their profit margins to contract than to improve.

Engineering companies were particularly worried about the effect of overseas competition. The strong exchange rate was preventing British firms from increasing prices as rapidly as they would like.

Companies continued to say they would largely resist demands for wage increases in excess of those planned. But there was slightly more willingness to consider demands for a shorter working week, especially if it was linked to some form of productivity agreement.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based upon extensive interviews with top executives in three sectors and some 30

companies are covered in turn every month. They are drawn from a sample based upon the FT-Actuaries' Index, which accounts for about 60 per cent of all public companies.



The all-industry figures are monthly moving totals covering some 120 companies in 11 industrial sectors (mechanical engineering is surveyed every second month).

Complete tables can be purchased from Taylor Nelson & Associates.

GENERAL BUSINESS SITUATION

Are you more or less optimistic about your company's prospects than you were four months ago?

	Sept./Dec.	Aug./Nov.	July/Oct.	June/Sept.	Eng. (non elec)	Brewers	Pap Pkg	Distillers	Publshng	December 1979
More optimistic	22	24	24	32	19	24	7	—	—	—
Neutral	38	39	35	38	29	76	10	—	—	—
Less optimistic	40	37	41	30	52	—	83	—	—	—

EXPORT PROSPECTS (Weighted by experts)

	Sept./Dec.	Aug./Nov.	July/Oct.	June/Sept.	Eng. (non elec)	Brewers	Pap Pkg	Distillers	Publshng	December 1979
Over the next 12 months exports will be:	%	%	%	%	%	%	%	%	%	%
Higher	59	61	62	56	35	100	54	—	—	—
Same	29	23	24	33	65	—	45	—	—	—
Lower	11	15	13	10	—	—	1	—	—	—
Don't know	1	1	1	1	—	—	—	—	—	—

NEW ORDERS

The trend of new orders in the last 4 months was:

	Sept./Dec.	Aug./Nov.	July/Oct.	June/Sept.	Eng. (non elec)	Brewers	Pap Pkg	Distillers	Publshng	December 1979
Up	36	37	52	50	26	47	15	—	—	—
Same	18	20	12	14	7	6	25	—	—	—
Down	11	8	8	7	37	—	—	—	—	—
No answer	35	35	28	30	30	47	31	—	—	—

PRODUCTION/SALES TURNOVER

Those expecting production/sales turnover in the next 12 months to:

	Sept./Dec.	Aug./Nov.	July/Oct.	June/Sept.	Eng. (non elec)	Brewers	Pap Pkg	Distillers	Publshng	December 1979
Rise over 20%	3	6	6	7	—	—	—	—	—	—
Rise 15-19%	5	3	4	5	—	24	2	—	—	—
Rise 10-14%	15	12	15	8	7	24	25	—	—	—
Rise 5-9%	20	23	22	22	22	—	5	—	—	—
About the same	51	50	43	43	57	52	59	—	—	—
Fall 5-9%	1	1	1	—	—	—	—	—	—	—
No comment	5	5	9	15	14	—	9	—	—	—

STOCKS

Raw materials and components over the next 12 months will:

	Sept./Dec.	Aug./Nov.	July/Oct.	June/Sept.	Eng. (non elec)	Brewers	Pap Pkg	Distillers	Publshng	December 1979
Increase	28	29	31	28	7	47	7	—	—	—
Stay about the same	43	47	47	54	55	24	68	—	—	—
Decrease	20	18	15	12	38	5	5	—	—	—
No comments	9	6	7	6	—	24	20	—	—	—

Manufactured goods over the next 12 months will:

	Sept./Dec.	Aug./Nov.	July/Oct.	June/Sept.	Eng. (non elec)	Brewers	Pap Pkg	Distillers	Publshng	December 1979
Increase	26	22	17	11	—	53	7	—	—	—
Stay about the same	38	43	49	55	18	24	56	—	—	—

Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• TRANSPORT

Sticking the cars together again

SHARP reductions in the cost of repairing damage to the rear end of a car can result from a technique developed by Opel engineers in Germany.

Based on a two-component adhesive, to replace welding when a new rear body panel is fitted, the method was developed from experience in aircraft construction. Completely new to the motor trade, it offers a cut of up to 30 per cent in the time taken to replace a panel.

The starting point for this development was the frequency of comparatively expensive rear-end damage, which occurs in about 42 per cent of all car accidents in the Federal Republic of Germany.

When new sheet metal has to be welded on, a large number of other parts have to be removed—such as the fuel tank, which would represent a fire hazard, and a whole series of other interior components (seats, windows, various seals, etc.) which would be damaged by the heat generated in welding.

In the adhesive method, using a high strength two-component glue, the dismantling of these parts is eliminated, resulting in a substantial reduction of labour costs.

A further advantage of the new method is that the operator needs only a short period of training, without any welding experience, and there are no soldering materials containing lead required for the seams between panels.

Experiments at the Opel proving ground at Dudenhofen, West Germany, in crash tests, and in the laboratory show that the adhesive bond has the same stability and strength as a spot-weld bead.

Work is continuing in Germany with the aim of making the method applicable to other areas of the car body. Meanwhile, in Luton, Vauxhall engineers are evaluating the German results.

GM, POB 4, High Street North, Dunstable, Beds LU6 1BQ. 0522 64264.

• DATA PROCESSING

Recruiting tapers off

SIGNIFICANT in the second of the Urwick quarterly analyses of UK computer industry attitudes and plans is the sharp fall in predicted recruitment, particularly of programmers and systems analysts.

In September, 46 per cent of respondents told Urwick Dynamics that they proposed to increase staff in these sectors. But by December the percentage had dropped to 40—and the data was culled before the extortionate increase in minimum lending rate to 17 per cent!

Some 57 per cent of companies now say they will retain the status quo in staff levels—an increase of 7 per cent.

The report says it seems that many more companies are at least coming to terms with the endemic staff shortage. But there are sharp variations according to type of respondent, with bureaux and utilities determined to expand project teams. Some groups are aiming

at staff cuts through the use of more on-line terminals.

It seems also that training and retraining schemes are beginning to bite.

The majority of respondents expect to spend more on machinery over the next 12 months. Underlying this is a growing awareness among users of the number of powerful small machines they can buy for the cost of a large mainframe. This is paralleled by a swing towards smaller machines purchasing plans.

Software spending predictions remain unchanged.

Undoubtedly the MLR increase will cause some marked changes in forward planning, as will the accompanying slowdown in several areas of industrial activity, though the current quarter may not be quite long enough for all of this contingency planning to be worked out.

Urwick Dynamics, at 3 Monmouth Road, London W2 1BQ. 01-229 7246. Attention Mr. Grindley.

• ENERGY

Automatic coal-fired steam plant

WHEN the Energy Equipment Company won a £261,000 contract for the supply, installation and commissioning of a novel hot water system for the National Coal Board, it needed a high performance conveyor to serve its plant, which is based on an advanced fluid-bed combustor.

The Denseveyor, manufactured by Macawber Engineering of Doncaster, was chosen to be integrated with the boiler plant at the Wistow Mine, part of the Selby project in the North Yorkshire Area of the NCB.

At Wistow, coal will be

supplied in bulk to three bunkers, each of 3m³ BTU/hr, coal-fired by means of Energy Equipment's patented fluid-bed combustor which has the special characteristic that half the heat release takes place above the fluidised bed itself.

Eventually, coal produced from within the Selby coalfield will be conveyed from storage bunker to combustors by the totally enclosed and automatic Denseveyor. The system thus becomes fully automatic since the combustion unit itself is microprocessor-controlled.

Another advantage is the method of controlling the pressure and volume of the air

supply, while the coal is being transported. The equipment operates on the "dense phase" principle in which compressed air at up to 6 bar is used to push a slug of material through standard mild steel pipework.

Boilers, fluid-bed combustors and the handling system are scheduled for delivery during the spring of next year.

Macawber Engineering, Ogden Road, Doncaster, South Yorkshire, DN2 4SQ. 0302 20521.

• IN THE OFFICE

Clean copies made fast

GESTENNER'S 2010 plain paper copier is now being marketed in Britain gives exceptionally high copy quality—often indistinguishable from the original—in any size between A5 and B4 and in quantities up to 1,000 from one master.

For the low volume user needing up to 4,500 copies per month, the British-made machine makes good economic sense.

Because of its convenient size—37cm high x 48cm wide x 94cm long—the 2010 is suitable for decentralised systems.

Among the advantages of this machine is speed of operation—with 8 seconds only required for production of the first copy and 6 seconds for subsequent copies.

Using standard 70 gsm to 100 gsm copier bond paper—the B4 size supplied by Gestener is larger than the European standard to accommodate computer print-out. The 2010 will also copy on to letter headings, coloured paper, transparencies, labels and direct image plates.

Two special features are the 1-20 countdown which resets at the end of each run to avoid waste, and automatic shut-off after 90 seconds if the machine is left unattended.

The two-component magnetic development system which incorporates a unique cleaning and filter device, helps ensure that high copy quality is maintained between service calls, while the heat fusing system includes a patented fuser control which automatically adjusts the fusing conditions during a run. This overcomes many of the problems hitherto experienced with dry copying.

Gestener International, Head Office, PO Box 466, London, N17. 01-808 1050.

• PROCESSING

Cleans bottles of many sizes

SERIES 20 bottle cleaning equipment is to be built at Barry-Wehmiller's new factory and headquarters at Altrincham. Flexible specifications enable

the machine to be adapted for many bottle sizes and throughput volume applications and modular construction keep on-site installation time to a minimum.

The machine can be supplied with a stock range of different size bottle carriers to accommodate all bottle sizes up to

2 litres. Options are also available to manufacture the modules and final rinse sections in stainless steel to suit special applications.

Series 20 runs on the jetting and soaking principle, with intermittent caustic jetting at each interstage jetting station.

The machine can be supplied with a stock range of different size bottle carriers to accommodate all bottle sizes up to

2 litres. Options are also available to manufacture the modules and final rinse sections in stainless steel to suit special applications.

Load and discharge mechanisms have been fitted, as standard, a quick-release safety mechanism to avoid damage to both machine and bottles in the event of bottle jams.

Barry-Wehmiller, Atlantic Street, Broadheath, Altrincham, Cheshire.

filled transmission gearboxes to ensure maximum efficiency and the simplicity of its mechanical systems ensures reliability with easy and speedy maintenance.

Series 20 runs on the jetting and soaking principle, with intermittent caustic jetting at each interstage jetting station.

The solution makes use of Bertin & Cie's pressure water jet technology in conjunction with a robot arm which allows the jet head to be placed anywhere in a large but undisclosed volumetric space. The three-dimensional movement of the head are controlled by a microprocessor but no further details

More from BP No. 3, Allée Gabriel Voisin, 78370 Plaisir, France.

• GARDENING

Growing the plants at eye level

TABLE TOP planter is an invention of the Horticultural Department of the University of Bath. It was researched by P. R. Thoday and the work funded by the Rehabilitation and Medical Research Trust.

It is being marketed under the name Biopodeck and brings gardening up to the level of people whose disabilities have made other forms of gardening impossible.

Of particular appeal to the wheelchair-bound and the ambulant disabled, the planter is 53" square, mounted in glass-reinforced plastic and is available with adjustable stand.

Apart from its great interest for the disabled, however, this planter is designed to stop

fluctuations in soil moisture, has fast drainage to the mains via a small header tank and, in effect, contains a complete hydro system.

With sufficient natural light and some warmth the system is an excellent plant starter. Part of the secret lies in the special compost used.

A variety of flowers and vegetables may be grown and a list of these, together with details of the planter, can be obtained from Longwell Green Reinforced Plastics, Kingsfield Lane, Longwell Green, Bristol BS15 6DN. 0272 673121.

• HANDLING

Narrow aisle stackers

HIGH LIFT narrow aisle stacking trucks manufactured by Ernest Wagner KG in West Germany are to be marketed in the UK by ACR Lift Truck of Chalmers Way, North Feltham, Middlesex TW14 0UJ (01-751 0222).

Apart from its great interest for the disabled, however, this planter is designed to stop

maximum lift heights of 11.8 metres are offered with carrying capacities of 1,000 or 1,500 kg. The trucks have been designed to run on rails or to be inductively guided through aisles. Either telescopic or rotating forks can be provided.

Simon Stevin is 250ft tall, weighs 30,000 tonnes and can break into a brisk 80ft-an-hour walk.

He cost £50m and represents for his owners—the Royal Volker Stevin group of Holland—an expensive attempt to overcome a problem now staring most international contracting companies in the face, the lack of new work.

Simon Stevin is claimed to be the world's first semi-submersible cutter dredger, designed to walk along the seabed as it operates and intended to grab new opportunities for work in an increasingly difficult marketplace.

Named after the 17th century Dutch engineer, the giant machine, which in many respects resembles a drilling platform, has twice the capacity of each dredger and an area of each week shift between 50,000 cubic metres and 300,000 cubic metres of sea-bed material, depending on its characteristics.

Construction of all four schemes is estimated to cost over £50m at 1979 prices.

As importantly, it will be able to continue to dredge in wave

heights of up to 9 ft. In really bad weather, it will retract its eight 400-tonne legs and ride out the storm.

As a spokesman for Volker Stevin proclaimed: "This means that it has broken the cost barrier on new port development and other offshore projects since they can now be carried out regardless of normal conditions."

"In other words, ports which were previously impossible to even contemplate because of the severe wave and hard soil conditions can now be built in the best possible locations."

The machine, which outweighs the largest existing dredger in the Volker Stevin fleet by eight times and boasts the largest cutter head ever built, has not, however, got off to a very auspicious start.

After a design and research programme which started in 1972, the dredger was finally launched in December following long delays caused by labour problems at the Rhine-Scheldt-Verolme yard in

Rotterdam where it was built.

Mr. Klaus van Exter, senior executive vice president of Volker Stevin, was driven to tell dignitaries and shipyard workers assembled for the launch that the group had originally considered having Simon Stevin built in Japan and that had it known what problems lay ahead, the decision to build in Holland would not have been made. He also said that the delays in commissioning the dredger had lost its first job. But Volker Stevin nevertheless has to admit that the volume of work awaiting the new machine hardly represents a daunting schedule.

When Simon Stevin is commissioned in May it will probably start work on a port project on the Libyan coast, although no contract has yet been signed. The group then hopes that the dredger will help create work in places like Australia, South Africa and South America, though it may initially have to be used on the type of traditional dredging work which will not demand

Atlas Copco compressed air systems.

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Air Systems Division
Air Systems for Commercial & Industrial

company's \$5m per year costs for long-distance telephone and data communications services in addition to "significantly improving" internal communications.

According to the company, U.S. corporations can be expected to invest more than \$300m in equipment for private satellite networks over the next five years.

What these developments will mean to communication over long distances by cable and microwave link, not to mention optical fibre, remains to be seen. AT and T, whose Bell System runs many of these services, has been precluded until recently from using satellites to compete with RCA, Western Union, Pan-American and others, but now is allowed to offer similar facilities. But it has needless to say, a great deal of money invested in long cables and microwave links.

The first equivalent in Europe will hinge upon the successful development and launching of such craft as the European Space Agency's LSAT, for which British Aerospace has just been appointed prime contractor.

The extent to which purely private channels will be made available for European company networks remains to be decided.

• NETWORKS

Satellites cut the phone bill

ALREADY relatively cheap telecommunications charges in the U.S. might well be forced down further by developments in private satellite communications which, in due course will probably have their counterpart in Europe.

Organisations such as RCA and Western Union already act as common carrier for satellite communications with their own satellites, providing widely used speech, television and data channels spanning the country.

Latest development, however, is for private companies with considerable long-distance traffic between manufacturing plants, offices and other locations to set up their own earth stations and carry on communications independently.

The first to make official applications to the Federal Communications Commission is thought to be Harris Corporation, which is about to spend \$1m on three such earth stations to be ready by June.

The company has two objectives—to cut its own long-distance communications costs and, by showing the system and its economies to other companies, encourage them to use similar systems.

Harris will be using its own design and manufacture of 36ft dish, radio units and control equipment for the stations, which are to be sited at its headquarters in Melbourne, Florida and at Rhode Island and Dallas, Texas.

When the network is fully operational it is expected to save about 20 per cent of the

be 22 lines by 69 characters for message entry and reception and five lines for receiving system messages from the switch editor. All the usual text editing facilities are available.

Messages are prepared off line and edited/manipulated to a clean text which might be tens of thousands of characters.

This is prepared without any interaction with the message switching system; not until the full routing instructions have been entered on the screen does the operator make a single key stroke, wait for acknowledgement and make another keystroke to transmit the message into the system.

Phillips Petroleum has recently ordered ten of the units, which can be customised to meet particular requirements.

Ensuring the messages are error-free

Dutch group's brave move

SIMON STEVIN is 250ft tall, weighs 30,000 tonnes and can break into a brisk 80ft-an-hour walk.

He cost £50m and represents for his owners—the Royal Volker Stevin group of Holland—an expensive attempt to overcome a problem now staring most international contracting companies in the face, the lack of new work.

Simon Stevin is claimed to be the world's first semi-submersible cutter dredger, designed to walk along the seabed as it operates and intended to grab new opportunities for work in an increasingly difficult marketplace.

Named after the 17th century Dutch engineer, the giant machine, which in many respects resembles a drilling platform, has twice the capacity of each dredger and an area of each week shift between 50,000 cubic metres and 300,000 cubic metres of sea-bed material, depending on its characteristics.

After a design and research programme which started in 1972, the dredger was finally launched in December following long delays caused by labour problems at the Rhine-Scheldt-Verolme yard in

full deployment of its unique characteristics.

Volker Stevin is undeterred and unrepentant about the decision to build the machine (a move taken by Stevin before the two groups merged in 1978). As one of the directors put it: "You have to think long-term in this business and we believe the construction of this machine will enable us to create new job opportunities which did not previously exist

INSURANCE**When a claim is delayed**

BY OUR INSURANCE CORRESPONDENT

IN DECEMBER the Court of defendants held). Appeal had to adjudicate on a long running dispute which arose out of the construction of a car park in Canterbury in 1968. The claimants were the landlords and tenants of a building, a garage adjoining the site of a multi-storey car park; the defendants were the local authority and their contractors.

During the course of the work one of the contractors engaged in pile driving, which caused damage to the claimants' building—and to the claimants' building, at least the liability issue might have seemed not to be in doubt, though in the event the defendants did not admit liability until just before the trial in the Queen's Bench Division in July, 1978.

In consequence, Mr. Justice Cadey, and again the Court of Appeal was concerned solely with the question—how much compensation should be paid, bearing in mind that even at the date of trial in 1978 the repair work had not been done.

The nub of the problem in *Dodd Properties (Kent) Ltd v Canterbury City Council*, as stated by Lord Justice Megaw, was this: Should the cost of repairs to the garage be assessed "as at the date of hearing or of the judgment (as the claimants argued) or on the basis of 1970's costs (as the

getting an admission of liability: this being so, the amount required between the two dates, and the principal head of claim had risen from £11,375 to £20,327 in the period.

So it was perhaps not surprising that the claimants appealed from the trial judge's decision that they could only recover damages on the 1970 basis.

The trial judge had decided the issue on the ground that where property is damaged by tortious act or omission, the measure of compensation is normally to be assessed at the time of the occurrence of the damage, unless the damage only

is discovered later or unless the circumstances are such that time must elapse before the repairs are started. Reviewing the facts, he decided that the claimants could have begun the repairs in 1970, so that 1970's costs provided the proper measure of damages.

Two questions

Reviewing the legal precedents and the facts of the case, the three judges in the Court of Appeal reached the conclusion that the claimants had not unreasonably delayed the repair—the condition of their building had not worsened, they had been in some financial difficulty which precluded expenditure, they had waited until July, 1978, before

getting an admission of liability: this being so, the amount required between the two dates, and the principal head of claim had risen from £11,375 to £20,327 in the period.

In both courts there was much argument on two questions: whether the wrongdoer must take his property victim as he finds him, and what is the extent of the claimant's duty to mitigate his damages. Lord Justice Megaw seems, from The Times report, to have ruled that while a claimant is clearly under a duty to mitigate his damages, he is not obliged to do anything which he cannot afford to do.

Provided the Court of Appeal's decision stands—and there is no information on a further appeal to the House of Lords—the decision appears to have brought more into line principles for deciding awards of compensation whether for injury or damage.

In personal injury claims it has long been the rule that if the wrongdoer picks a victim with an eggshell skull he must pay accordingly: in property damage claims, seemingly the prudent wrongdoer should now seek out a fully solvent victim—otherwise his and his liability insurers may have to pay damages inflated because of reasonable delay.

APPOINTMENTS**Stone-Platt new chief**

Mr. R. F. Tavener has been appointed chief executive of STONE-PLATT INDUSTRIES. He has been chairman of the electrical division since January 1974, and managing director

of the group since July 1, 1979.

Mr. E. G. Smalley, deputy chairman, will succeed Sir Geoffrey Hawkins as non-executive chairman on his retirement at the annual meeting in April.

Mr. Malcolm Samuels has been appointed a director and secretary of UDA GROUP.

TYZACK AND PARTNERS (PAR EAST), an associate company of Tyzack and Partners has commenced business in Hong Kong. The chairman is Mr. J. L. Rogers, Mr. G. U. Lim is an executive director and Mr. P. T. Prentice and Mr. I. R. A. MacCallum are non-executive directors.

FIRST DALLAS, the wholly-owned merchant banking subsidiary of First National Bank in Dallas, has appointed Mr. John B. R. Sheldon a director and Mr. James H. Meynell an associate director.

Mr. Edward L. Wax and Mr. Peter Barnes have been elected to the Board of GEERS GROSS.

Mr. Wax and Mr. Barnes are respectively president and executive vice-president of Manoff Geers Gross Inc., the wholly owned U.S. subsidiary of Geers Gross.

SPINNEY'S (1948) has made the following appointments: Mr. P. E. Cooper becomes deputy chairman and chief executive. He continues as deputy chief executive of the Steel Brothers Holdings. Mr. Roger Barber, managing director, moves to Singapore to take charge of the group's South East Asia operations in early February. Mr. P. J. Taylor is appointed a managing director with responsibility for the group's interests in Oman, United Arab Emirates, Bahrain and Qatar. Mr. T. J. Evans has retired and Mr. R. M. Murison has resigned.

CHANGES IN THE MANAGEMENT OF THE SWEDISH CLUB—the mutual marine insurance company have been made. Mr. Per Erik Hedberg, general manager, has retired and has been succeeded by Mr. Lars Lindfjeld, the Club's former deputy general manager. Mr. Lindfjeld's successor as deputy general manager is Mr. Beril Ivarson.

DR. WALTER HUBER has succeeded Dr. Willi Haenmerli as head of the ALUSUISSE GROUP legal department at the Zurich headquarters of parent company Swiss Aluminium. Mr. Friedrich C. Seiffert has become responsible for group controlling within the Alusuisse finance staff.

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NORANDA MINES

Bronfman brothers move in again

BY ROBERT GIBBONS IN MONTREAL

A CONFRONTATION is developing between Noranda Mines, the largest Canadian-controlled resource group after Canadian Pacific, and the Toronto holding company, Brascan, now controlled by the brothers Peter and Edward Bronfman in alliance with the Patino mining family.

The Bronfmans, cousins of the Samuel Bronfman heirs who own the world's largest distillers, the Seagram Company, last year won control of Brascan after its management had failed to succeed in a bid for the F.W. Woolworth merchandising chain.

The prize was not only a bag of brewing, financial, food production and resource interests in Canada plus financial and hotel interests in Latin America, but also around \$340m (US\$343m) cash which Brascan had received early in 1979 in compensation for nationalisation of its electric power utility in Brazil.

This autumn, Brascan began buying blocks of Noranda shares, a major block from the Argus Corporation holding company of Toronto, controlled by

the Conrad Black interests. The Bronfmans said they aimed at a total holding of about 20 per cent and claimed two seats on the Noranda Mines board.

However, this weekend the Noranda management, headed by Mr. Alfred Powis, rejected the demand of the Brascan group for two boardroom seats, and also several other demands which it described as a "package."

Altogether Brascan had bought over 14m Noranda shares by late autumn, raising its holding to over 16 per cent, and rivalling the combined voting power of Noranda management and its associate companies such as Kerr Addison Mines, Placer Development and others.

Noranda's reply was to arrange a new financing deal with its associates, and also to form a new holding company, Zinor Holdings, which now holds 23.6 per cent of Noranda and is itself controlled by the Noranda associates.

Mr. Powis said that there were no boardroom vacancies "nor do we feel that acceding

to this demand for representation would improve the performance or interests of the company. There could be a serious loss of dedication and effectiveness... and an erosion in Noranda's long-standing relationships with customers, suppliers, joint-venture partners, investors, bankers and government regulators."

Noranda has long been criticised as being over-expended in its heavy short and long-term debt position. This has been improved by the restructuring through Zinor.

Its refusal now pits the Bronfmans and their strategists to tactical "warfare" against the Noranda management and its allies. Brascan committed well over \$220m to build up its Noranda holding. It could retreat gracefully if a significant profit could be shown on the sale of the shares.

However, the persistence of the Bronfman brothers, stiffened at the last moment by one of the chief Patino strategists, paid off in wresting control of Brascan from what had appeared to be a solid management.

Mr. Powis said that there were no boardroom vacancies "nor do we feel that acceding

Earnings dip at Argus

SIA setback blamed on higher fuel prices

BY GEORGIE LEE IN SINGAPORE

ARGUS CORPORATION, the big Toronto holding company which controls Massey-Ferguson and other major companies, earned C\$7.1m or 67 cents per Class C and Common share in the year ended November 30 against C\$10.1m or C\$1.02 a year earlier. Robert Gibbons writes from Montreal.

The decline was partly due to the disposal of the major Argus interest in Domtar, the Montreal-based pulp and paper building products and chemicals group.

Itel disposal

AUTOMATIC DATA Processing said it will pay about \$15m in cash for the Audatex division of Itel Corporation, Reuter reports from Clifton.

Noting that marketing of this service started in 1979, Automatic Data said the operations being acquired had 1979 revenues of about \$4.4m.

SINGAPORE Airlines (SIA) suffered a severe 75 per cent decline in post-tax profit to \$212m (US\$5.6m) in the first eight months of its financial year to March 1980.

This was disclosed by the airline's Chairman, Mr. J. Y. M. Pilay, in his New Year message.

SIA puts the blame for the profit plunge on the sharp increase in fuel prices, the grounding of its DC-10 aircraft and increased debt servicing charges.

Mr. Pilay disclosed that at the beginning of last year the airline was paying 44 U.S. cents per U.S. gallon of fuel. But by the end of the year, the price had leapt by 107 per cent to 91 U.S. cents.

The chairman also said that the DC-10 grounding was a blow

to the airline as it affected its fledgling service to the U.S., its most difficult and risky venture. The higher debt service charges were brought about by the introduction of new aircraft and the airlines expansion and development of new facilities at the new Changi International airport.

SIA reported a capacity increase of 24.1 per cent while load carried rose by 24.5 per cent.

Operating surplus of the airline declined by 71 per cent to \$240m. Cash generation at SIA88m was a shade higher than that in the same period of 1978/79. But because its capital expenditure was almost twice as high at \$780m the self-financing ratio fell from 45 per cent to 25 per cent.

The worker shareholders in AOIP have rejected this solution because of fears about employment.

After talks with CIT and Thomson, the Board says that most of the co-operative's demands have been met.

New solution for AOIP

By Terry Dodsworth in Paris

AN AMICABLE solution to the problems of AOIP, the troubled French co-operative, appears to have been found following its Board's acceptance of a modified plan for the take-over of a substantial part of its activities by CIT-Alcatel and Thomson-CSF.

A similar plan was put forward last September with the support of the publicly-owned French telephone authority. This was aimed at siphoning off most of the telephone exchange manufacturing activities of AOIP, which had run into difficulties with the decline of orders for traditional equipment and the switchover to electronic exchanges.

The worker shareholders in AOIP have rejected this solution because of fears about employment.

After talks with CIT and Thomson, the Board says that most of the co-operative's demands have been met.

CURRENCIES, MONEY AND GOLD

All that glisters

BY COLIN MILLHAM

EVENTS IN Afghanistan, following on the back of the crisis between Iran and the U.S., has not only caused severe international tension and the spectre of a return to the Cold War, but sent shock waves throughout financial markets.

Demand for gold became so great last week that bullion markets in Paris and Hong Kong were forced to close for a time. Last Thursday precious metal prices reached unprecedented levels, while central banks stepped in to support the dollar as the rush to turn the U.S. currency into a more tangible asset gathered pace.

The benefits of the 1980 gold

rush may prove as illusive as similar events in the past however, leaving many burnt fingers and very few fortunes for those trying a belated jump on the bandwagon.

Since the beginning of January last year the price of gold has more than doubled. The revolution in Iran was largely responsible for it moving through the \$250 level in February, but it was not until the U.S. Treasury auction in August that the metal moved decisively above the \$300 point, reaching \$500 the day after the Christmas holiday.

The metal was offered at \$650

in London on Thursday, and platinum has shown a similar rise over the last year or so. Last February it touched a peak of \$418, and rose to \$340 last Thursday. The Krugerrand was offered at £1434 (\$289) when gold reached its February peak, but commanded £294 (\$661) last Thursday.

Conditions were rather different on Friday however, underlining the dangers of such a volatile market. The Krugerrand fell to £270-280

when gold retreated to \$270-300 and platinum

reached \$500-550. Tension in the Middle East will obviously play a major role in the performance of precious metals during the next few months, while supply and

demand will also enter the equation. If the problems of the Soviet invasion of Afghanistan and the U.S. hostages in Iran should be solved the price of gold may decline quite sharply, while the possibility of further auctions by the U.S. Treasury continues to overhang the market. Several million ounces on sale from the U.S. authorities may have an equally powerful influence on the price, but any further outbreak of violence in the world is likely to have the opposite effect.

At the same time it may be worth noting that an ounce of silver bought in 1980 costs about the same as an ounce of gold ten years ago.

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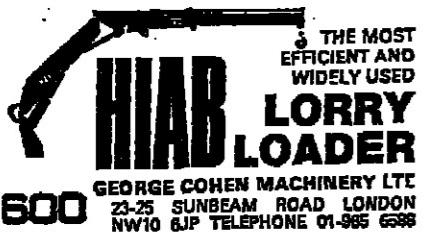
FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Interest	Stock	Price	Last	No. of Years	Red.
22	1/2 Treasury 3% 1990-91	95	91.9	16.29	
143	1/2 Treasury 3% 1991-92	97	91.7	17.51	
150	1/2 Treasury 3% 77-80	95	81.3	14.20	
150	1/2 Funding 5% 78-81	95	81.1	14.57	
254	25% Exchequer 1980-81	97	81.1	14.20	
151	1/2 Treasury 3% 1981-82	97	81.1	14.20	
151	1/2 Treasury 3% 1982-83	97	81.1	14.20	
151	1/2 Treasury 3% 1983-84	97	81.1	14.20	
151	1/2 Treasury 3% 1984-85	97	81.1	14.20	
151	1/2 Treasury 3% 1985-86	97	81.1	14.20	
151	1/2 Treasury 3% 1986-87	97	81.1	14.20	
151	1/2 Treasury 3% 1987-88	97	81.1	14.20	
151	1/2 Treasury 3% 1988-89	97	81.1	14.20	
151	1/2 Treasury 3% 1989-90	97	81.1	14.20	
151	1/2 Treasury 3% 1990-91	97	81.1	14.20	
151	1/2 Treasury 3% 1991-92	97	81.1	14.20	
151	1/2 Treasury 3% 1992-93	97	81.1	14.20	
151	1/2 Treasury 3% 1993-94	97	81.1	14.20	
151	1/2 Treasury 3% 1994-95	97	81.1	14.20	
151	1/2 Treasury 3% 1995-96	97	81.1	14.20	
151	1/2 Treasury 3% 1996-97	97	81.1	14.20	
151	1/2 Treasury 3% 1997-98	97	81.1	14.20	
151	1/2 Treasury 3% 1998-99	97	81.1	14.20	
151	1/2 Treasury 3% 1999-2000	97	81.1	14.20	
151	1/2 Treasury 3% 2000-2001	97	81.1	14.20	
151	1/2 Treasury 3% 2001-2002	97	81.1	14.20	
151	1/2 Treasury 3% 2002-2003	97	81.1	14.20	
151	1/2 Treasury 3% 2003-2004	97	81.1	14.20	
151	1/2 Treasury 3% 2004-2005	97	81.1	14.20	
151	1/2 Treasury 3% 2005-2006	97	81.1	14.20	
151	1/2 Treasury 3% 2006-2007	97	81.1	14.20	
151	1/2 Treasury 3% 2007-2008	97	81.1	14.20	
151	1/2 Treasury 3% 2008-2009	97	81.1	14.20	
151	1/2 Treasury 3% 2009-2010	97	81.1	14.20	
151	1/2 Treasury 3% 2010-2011	97	81.1	14.20	
151	1/2 Treasury 3% 2011-2012	97	81.1	14.20	
151	1/2 Treasury 3% 2012-2013	97	81.1	14.20	
151	1/2 Treasury 3% 2013-2014	97	81.1	14.20	
151	1/2 Treasury 3% 2014-2015	97	81.1	14.20	
151	1/2 Treasury 3% 2015-2016	97	81.1	14.20	
151	1/2 Treasury 3% 2016-2017	97	81.1	14.20	
151	1/2 Treasury 3% 2017-2018	97	81.1	14.20	
151	1/2 Treasury 3% 2018-2019	97	81.1	14.20	
151	1/2 Treasury 3% 2019-2020	97	81.1	14.20	
151	1/2 Treasury 3% 2020-2021	97	81.1	14.20	
151	1/2 Treasury 3% 2021-2022	97	81.1	14.20	
151	1/2 Treasury 3% 2022-2023	97	81.1	14.20	
151	1/2 Treasury 3% 2023-2024	97	81.1	14.20	
151	1/2 Treasury 3% 2024-2025	97	81.1	14.20	
151	1/2 Treasury 3% 2025-2026	97	81.1	14.20	
151	1/2 Treasury 3% 2026-2027	97	81.1	14.20	
151	1/2 Treasury 3% 2027-2028	97	81.1	14.20	
151	1/2 Treasury 3% 2028-2029	97	81.1	14.20	
151	1/2 Treasury 3% 2029-2030	97	81.1	14.20	
151	1/2 Treasury 3% 2030-2031	97	81.1	14.20	
151	1/2 Treasury 3% 2031-2032	97	81.1	14.20	
151	1/2 Treasury 3% 2032-2033	97	81.1	14.20	
151	1/2 Treasury 3% 2033-2034	97	81.1	14.20	
151	1/2 Treasury 3% 2034-2035	97	81.1	14.20	
151	1/2 Treasury 3% 2035-2036	97	81.1	14.20	
151	1/2 Treasury 3% 2036-2037	97	81.1	14.20	
151	1/2 Treasury 3% 2037-2038	97	81.1	14.20	
151	1/2 Treasury 3% 2038-2039	97	81.1	14.20	
151	1/2 Treasury 3% 2039-2040	97	81.1	14.20	
151	1/2 Treasury 3% 2040-2041	97	81.1	14.20	
151	1/2 Treasury 3% 2041-2042	97	81.1	14.20	
151	1/2 Treasury 3% 2042-2043	97	81.1	14.20	
151	1/2 Treasury 3% 2043-2044	97	81.1	14.20	
151	1/2 Treasury 3% 2044-2045	97	81.1	14.20	
151	1/2 Treasury 3% 2045-2046	97	81.1	14.20	
151	1/2 Treasury 3% 2046-2047	97	81.1	14.20	
151	1/2 Treasury 3% 2047-2048	97	81.1	14.20	
151	1/2 Treasury 3% 2048-2049	97	81.1	14.20	
151	1/2 Treasury 3% 2049-2050	97	81.1	14.20	
151	1/2 Treasury 3% 2050-2051	97	81.1	14.20	
151	1/2 Treasury 3% 2051-2052	97	81.1	14.20	
151	1/2 Treasury 3% 2052-2053	97	81.1	14.20	
151	1/2 Treasury 3% 2053-2054	97	81.1	14.20	
151	1/2 Treasury 3% 2054-2055	97	81.1	14.20	
151	1/2 Treasury 3% 2055-2056	97	81.1	14.20	
151	1/2 Treasury 3% 2056-2057	97	81.1	14.20	
151	1/2 Treasury 3% 2057-2058	97	81.1	14.20	
151	1/2 Treasury 3% 2058-2059	97	81.1	14.20	
151	1/2 Treasury 3% 2059-2060	97	81.1	14.20	
151	1/2 Treasury 3% 2060-2061	97	81.1	14.20	
151	1/2 Treasury 3% 2061-2062	97	81.1	14.20	
151	1/2 Treasury 3% 2062-2063	97	81.1	14.20	
151	1/2 Treasury 3% 2063-2064	97	81.1	14.20	
151	1/2 Treasury 3% 2064-2065	97	81.1	14.20	
151	1/2 Treasury 3% 2065-2066	97	81.1	14.20	
151	1/2 Treasury 3% 2066-2067	97	81.1	14.20	
151	1/2 Treasury 3% 2067-2068	97	81.1	14.20	
151	1/2 Treasury 3% 2068-2069	97	81.1	14.20	
151	1/2 Treasury 3% 2069-2070	97	81.1	14.20	
151	1/2 Treasury 3% 2070-2071	97	81.1	14.20	
151	1/2 Treasury 3% 2071-2072	97	81.1	14.20	
151	1/2 Treasury 3% 2072-2073	97	81.1	14.20	
151	1/2 Treasury 3% 2073-2074	97	81.1	14.20	
151	1/2 Treasury 3% 2074-2075	97	81.1	14.20	
151	1/2 Treasury 3% 2075-2076	97	81.1	14.20	
151	1/2 Treasury 3% 2076-2077	97	81.1	14.20	
151	1/2 Treasury 3% 2077-2078	97	81.1	14.20	
151	1/2 Treasury 3% 2078-2079	97	81.1	14.20	
151	1/2 Treasury 3% 2079-2080	97	81.1	14.20	
151	1/2 Treasury 3% 2080-2081	97	81.1	14.20	
151	1/2 Treasury 3% 2081-2082	97	81.1	14.20	
151	1/2 Treasury 3% 2082-2083	97	81.1	14.20	
151	1/2 Treasury 3% 2083-2084	97	81.1	14.20	
151	1/2 Treasury 3% 2084-2085	97	81.1	14.20	
151	1/2 Treasury 3% 2085-2086	97	81.1	14.20	
151	1/2 Treasury 3% 2086-2087	97	81.1	14.20	
151	1/2 Treasury 3% 2087-2088	97	81.		



Monday January 7 1980

BRCS
4
BARS
DESIGN
FABRIC
WELDMESH

Top level bid to end major EEC crises

BY JOHN WYLES IN BRUSSELS

A SERIES of top level meetings in Rome and other EEC capitals this week will mark the start of an attempt to defuse the two major crises which threatened serious disruption of the Community's affairs.

The immediate focus of diplomatic activity will be Rome, because Italy will be occupying the EEC Presidency (European Council) meeting for the next six months. Sir Ian Gilmour, Britain's Lord Privy Seal, will meet today Sig. Francesco Cossiga, Italy's Prime Minister, and the ex-officio President of the Community, at the start of an important British initiative aimed at clearing the way for a settlement of the UK's battle to slash its expected £1.2bn net contribution to the EEC budget this year.

This issue, and the Community's second crucial problem, the inability of the European parliament and

member Governments to agree at the end of last year on the EEC's 1980 budget, will be further explored in talks on Friday between Sig. Cossiga and Mr. Roy Jenkins, president of the European Commission.

Sir Ian in particular wants the presidency to aim for an EEC Heads of Government (European Council) meeting at the end of February, instead of in late March, as is formally scheduled. He will indicate a greater willingness to compromise than was evident at the European council in Dublin, providing Britain's partners are ready to boost Community spending in Britain.

Sir Peter Bette adds from Rome: Sig. Cossiga, as the president of the Community, has been given a broad mandate by other EEC member states to negotiate a compromise to settle the British

dispute and the Community institutional crisis.

Italian officials are relatively optimistic about a settlement. But they stress that any solution must be based both on serious efforts to rationalise the Common Agricultural Policy, and on the European Parliament being allowed to make more funds available for the EEC's social and regional policies.

Sig. Cossiga's Government is expected to make a broad policy statement before the European Parliament on January 16. It has already started consultations with Community partners and officials.

The Italian Premier will be discussing EEC-U.S. business during his official visit in Washington at the end of this month.

He is also due to have talks with Mrs. Margaret Thatcher in London at about the same time.

Intensive Treasury work may lead to March Budget

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INTENSIVE work is under way within the Treasury and Whitehall on a series of major economic announcements in two months' time, probably leading to a Budget speech in late March.

No decision has been taken but Sir Geoffrey Howe, the Chancellor, is believed to favour an early Budget. The most likely date is Tuesday, March 25. The main alternatives are March 18 or April 15.

The Budget will be preceded by the publication earlier in March of a public spending White Paper incorporating the revised plans for 1980-81 and those for the years to 1983-84 and of the cash limits and estimates for central Government.

At about the same time the Government will decide whether to introduce a medium-term financial plan setting out monetary targets for several years. This proposal has been pushed aside for the moment because of immediate financial pressures.

The likely timetable allows time for the re-examination of 1980-81 spending plans, and in particular for the attempt to reduce the UK's net contribution to the European Economic Community Budget. Ministers also hope to have a clearer picture by March of the pay round and hence of inflation prospects.

In her television interview yesterday, Mrs. Margaret Thatcher confirmed that the spending review would be larger than generally assumed before Christmas. She said she would be pleased to achieve a £2bn cut for 1980-81.

This is a target and includes the savings which the Government hopes to obtain on the EEC Budget. The objective for other programmes is likely to be something over £1bn, in addition to the already announced £3.5bn reduction below the levels for 1980-81 proposed by Labour a year ago.

The Prime Minister confirmed that items under close scrutiny include housing subsidies and investment, and the annual indexation of unemployment benefit.

Employers 'must use technology'

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE PRIME Minister will join leaders of both sides of industry on Wednesday to urge companies to take the lead in applying technological developments so that productivity can be increased and new jobs created.

At a meeting of the National Economic Development Council, the CBI will stress that employers must take the initiative in boosting productivity and coping with the employment and social effects of technological change.

The meeting will be the first attended by Mrs. Thatcher since she became Prime Minister and takes place at a time the Government is trying to start wide-ranging dialogue

in the council on the country's economic and industrial problems.

The TUC will call for a national framework to be struck by the Government and both sides of industry on labour agreements for technological change, and will also ask for increased financial aid to micro-electronics development, including the controversial INMOS microchip venture.

Both the CBI and the TUC, as well as Mr. Jim Prior, Employment Secretary, will stress the need for the Government and individual companies to adopt policies that will enable rapid change to take place.

The paper submitted to the

council by the CBI is a summary of a report entitled "Jobs — facing the future," to be published later this month. It deals with how companies should deal with employment and social problems created by technological change.

It says productivity can be improved if companies motivate employees through communication and consultation as well as through wage packets.

Realistic manning levels should be achieved and training improved.

Manpower strategies should be prepared on recruitment, training, job security, re-employment and redundancies.

Bankers consider gold sale plan

BY DAVID MARSH

CENTRAL BANKERS from the major industrialised countries meeting in Basle today are expected to discuss the possibility of concerted gold sales to cool speculative fever on the bullion market.

But although Switzerland and the Netherlands are thought to favour limited sales—an idea suggested by the U.S. at last October's International Monetary Fund meeting—a clear majority in the central banks group opposes the idea. The group of ten and Switzerland together own over 80 per cent of the world's monetary gold.

Opposition to concerted sales stems mainly from the belief among central bankers that not enough is known about the

strength of present demand, or whether the increased demand for gold reflects a need by oil exporting countries to diversify reserves.

The West German Bundesbank—the second largest gold holder in the West after the U.S.—feels that the gold market should be allowed to ride out the present speculative excesses alone. If the price continues to rise in spite of concerted official sales, central banks would be left with substantial losses.

France, the European country which has traditionally attached the most monetary importance to gold, is also thought to be opposed to gold sales.

Some central banks, however, argue that unless action is

taken to curb gold's price volatility, its significance as a stable element in the monetary system will diminish.

Last Thursday the \$60 jump in the gold price was the main factor behind the dollar's first ever fall below DM 1.70.

Generally, however, the dollar is thought to have stood up to pressure fairly well recently—partly because of the improvement in the U.S. balance of payments and the move into deficit by West Germany and Japan.

Intervention by the major central banks to support the dollar last Wednesday and Thursday is understood to have totalled not more than \$500m.

Lombard Page 12

Nigeria did charge about \$34 a

suggest approaching shareholders with a view to acquiring all the shares in C.T. Bowring. Mr. Bowring says in the letter: "Any offer made to the shareholders of C.T. Bowring and Co. Limited, by whatever means and on whatever terms, with a view to acquiring all the issued share capital of the company would be considered by me and my board as an unfriendly act."

"We are unanimous in our determination to resist any such offer by every means available to us and this cannot exclude obtaining support in the City of London and elsewhere from whatever institutional bodies are sympathetic to our very strongly held views."

"To say that your understanding no longer holds in view of changed circumstances is frankly nonsense," says Mr. Bowring.

"I cannot forbear to mention again the extremely damaging effect that prolonged and fruitless negotiations—a reference to the 18-month-old talks for a pooling arrangement—have had on morale and business generally throughout our company, and it is not in your interests or ours, as I am

FT SURVEY OF BUSINESS OPINION

Steel outlook hits confidence

BY DAVID MARSH

A GLOOMY picture for the British economy of weakening business confidence, depressed order levels and accelerating inflation is presented by the latest FT Survey of Business Opinion, published today.

Confidence about general economic prospects fell again last month after the slight recovery in November, taking the overall index of business optimism to its lowest level for over three years. All three of over three years. All three of the industries surveyed—engineering, paper and related sectors and brewing and distilling—were concerned about the high level of interest rates.

The engineering industry was particularly gloomy about the poor steel outlook, especially in view of the steel strike which was already casting its shadow last month.

There was a sharp increase in the level of expected price rises over the next 12 months—up to just over 15 per cent from just under 14 per cent in November. Wage rises over the

next year were generally expected to be about 17 per cent.

The indices measuring expectations for new orders and order books both fell to the lowest for more than three years. The engineering industry was reported to be particularly affected by weaker industrial confidence and falling investment.

Among the few bright spots, companies were slightly more optimistic about the prospects for taking on more labour. The export outlook was also judged to be slightly better, although there was continuing concern about the effect of the rising pound on competitiveness.

The industries questioned said they would on the whole stand up to demands for wage increases above planned levels. But there was slightly more willingness to consider demands for a shorter working week—if linked to productivity deals.

Editorial Comment, Page 14

Details, Page 15:

THE LEX COLUMN

The bankers and the brokers

Exchange in the Restrictive Practices Court.

Attention has tended to be focused on the question whether the jobbers as well as the brokers should have access to institutional clients, and the associated question of the don't know what this would spell for the Stock Exchange's fixed commission structure. Now some of the banks appear to be posing a new challenge: that in new issues they should be able to shut the brokers out of what, because of the growth of pension funds, has become a very large portion of the primary market.

When there were very large numbers of individual investors the banks needed the marketing capacity of the brokers. Now, with buying power much more concentrated, and a good deal of it under the control of the merchant banks themselves, the bankers evidently feel they do not need the assistance of the brokers in tapping the institutional demand for new issues.

A number of other banks are now busy batching plans for foreign currency loans with the idea of persuading UK institutions to diversify their bond portfolios which at present are excessively dominated by holdings of gilt-edged. It will be fascinating to see how quickly the system evolves.

Independent force

There is nothing sacred about the role of the brokers, or any other participants, in a changing capital market. Yet the brokers have represented a layer of independence within the system. It would be a pity if the attempt by the merchant banks to restrict the scope for the brokers in new issues were to mean the development of an increasingly closed system in which the business would not be done by those operators which offered the best service but by those which controlled the biggest client funds.

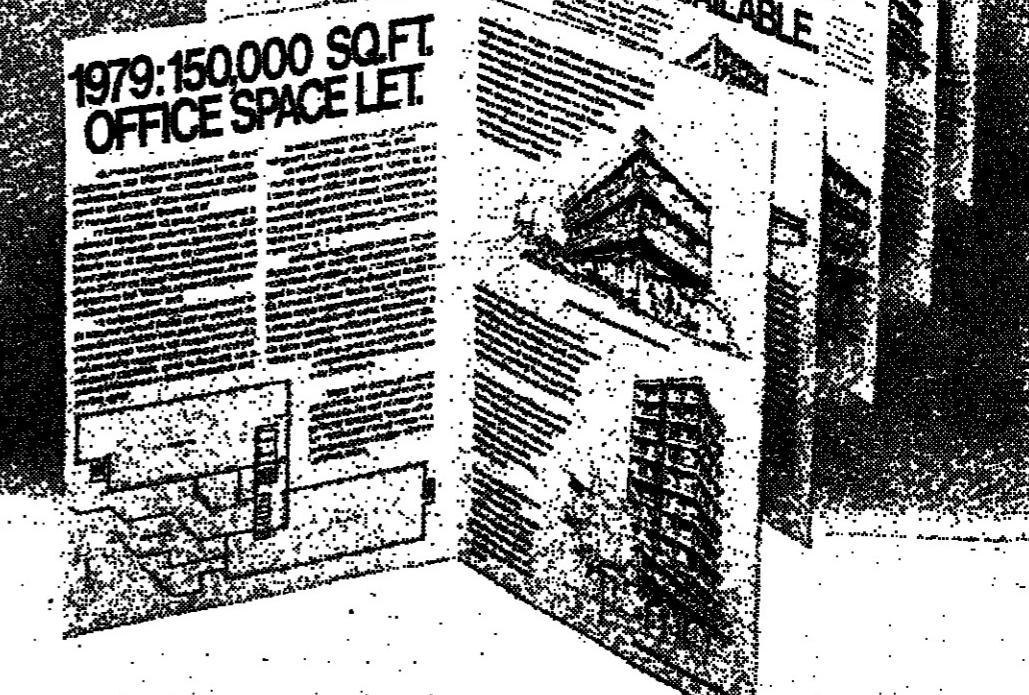
Swindon's assets can open new doors for you

1983: FURTHER 350,000 SQ.FT SCHEDULED

1982: FURTHER 100,000 SQ.FT SCHEDULED

1981: FURTHER 100,000 SQ.FT SCHEDULED

1980: FURTHER 50,000 SQ.FT AVAILABLE



WORLDWIDE

	Y/day	midday	Y/day	midday	
	°C	°C	°C	°C	
Alacie	8	12	Lisbon	10	9 48
Algiers	12	16	Locarno	5	10 52
Amman	10	16	London	5	8 48
Bahrain	20	26	Luxembourg	3	3 37
Barcelona	10	16	Madrid	5	2 36
Belfast	12	18	Malaga	12	15 55
Belgrade	0	22	Malta	15	15 57
Berlin	10	22	Melbourne	7	45
Blarritz	10	20	Montreal	5	18 32
Brussels	10	15	Milan	5	17 17
Buchs	10	15	Monaco	10	17 17
Buchs	10	15	Munich	5	17 17
Bristol	7	15	Nairobi	5	34 75
Brussels	5	15	Naples	5	9 48
Budapest	5	15	Newcastle	5	6 43
C. S. S. W. England, Channel Is., S. Wales	Rain at times. Wind easterly. Max 8C (46F).		Perth	5	12 52
E. Anglia, E. N.E. England, Borders, E. Scotland	Cloudy, scattered showers. Max 6C (43F).		Perth	5	12 52
N.W. C. N. England, W. Scotland, Lakes Is. of Man, N. Ireland	Fog then dry. Sunny intervals. Light wind. Max 7C (45F).		Perth	5	12 52
Rest of Scotland	Mostly dry, sunny intervals. Rather cold. Max 4C (39F).		Perth	5	12 52
Cape Town	Oscillating. Max 19C (66F).		Perth	5	12 52
Cairo	28	35	Perth	5	12 52
Carib's	15	25	Perth	5	12 52
Cape T. S.	23	33	Perth	5	12 52
Chicago	15	25	Perth	5	12 52
Chicago	15	25	Perth	5	12 52
Colombia	20	30	Perth	5	12 52
Corfu	8	18	Perth	5	12 52
Dublin	5	15	Perth	5	12 52
Dubrovnik	7	25	Perth	5	12 52
Edinburgh	7	15	Perth	5	12 52
Frankfurt	7	15	Perth	5	12 52
Funchal	10	15	Perth	5	12 52
Geneva	5	15	Perth	5	12 52
Gibraltar	10	15	Perth	5	12 52
Glasgow	5	15	Perth	5</td	